Le réseau de transport d'électricité

Network investment outlook for French electricity transmission network

2026 edition

1 JULY 2026

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Introduction: strategic outlook

Thomas Veyrenc

Member of the Management Board – Managing Director of the Finance, Purchasing and Risks Division

A prerequisite for the growth of RTE's operations: accident management and safety standards

The recent increase in workplace accidents, particularly those involving electrical hazards, is a matter of the utmost concern for RTE's management

→ *see* letter sent by Emilie Piette, Chair of RTE's Executive Board, on 11 June

Immediate action must be taken to ensure that the significant increase in works arising from RTE's industrial programme can be delivered safely, for both RTE employees and those of its suppliers

- **RTE** - 30 April: electric shock incident involving an employee at the Chevain substation
- **Contractor** – 5 May: fatal accident involving an employee of an Omexom subcontractor
- **RTE** - 25 April: two employees suffered electric shock injuries at the Villejust substation
- **Contractors** – 26/27 May: electric shock incidents involving one employee of Nexans Celtic and one employee of ELO, together with a serious accident involving an employee of Bouygues

Priority areas:

- ✓ Identify areas for improvement between RTE and stakeholders
- ✓ Strengthen the sharing of feedback, both within RTE and across companies (cross-company site visits)
- ✓ Increase accountability throughout the subcontracting chain
- ✓ Pay particular attention to the induction and training of first-time site personnel, who are at greater risk
- ✓ Strengthen training on electrical hazards (RTE employees and contractors)

Strategically, the conditions are in place for the electrification of France

1. **The French Government has adopted a PPE 3 and an electrification plan that are fully consistent with the analysis developed by RTE** over the last five years:
   - the value of rapidly decarbonising the country in order to reduce its dependence on fossil fuels
   - the availability of abundant low-carbon electricity, making it possible to embark on rapid electrification without competing uses
2. The international context (*i.e.* the Strait of Hormuz crisis) illustrates **the urgent need to phase out fossil fuels**

3. The electrification plan places particular emphasis on network requirements and accelerating grid connections. In anticipation of this, **RTE has launched (i) the *fast-track*** procedure for connecting *data centres* (five contracts signed in one year), (ii) **major investments to support electrification**, particularly in major industrial areas, and (iii) **grid connection framework,** to be completed by the end of 2026

4. **RTE's strategy has been reinforced**: the draft SDDR has received a favourable opinion from the CRE and has been the subject of a public debate

A strategic environment favourable to electrification and recognition of the need for network development

<u>Key issues:</u> strategy implementation (security, cost control, strengthening the supply chain, etc.)

Since 2021, RTE has been following a deliberate and unprecedented growth trajectory

600 km of lines and 800 structures renewed per year
485 I&C systems renewed per year

14 MW of connected consumption

For renewable energy integration: **0–1 source substations per year**

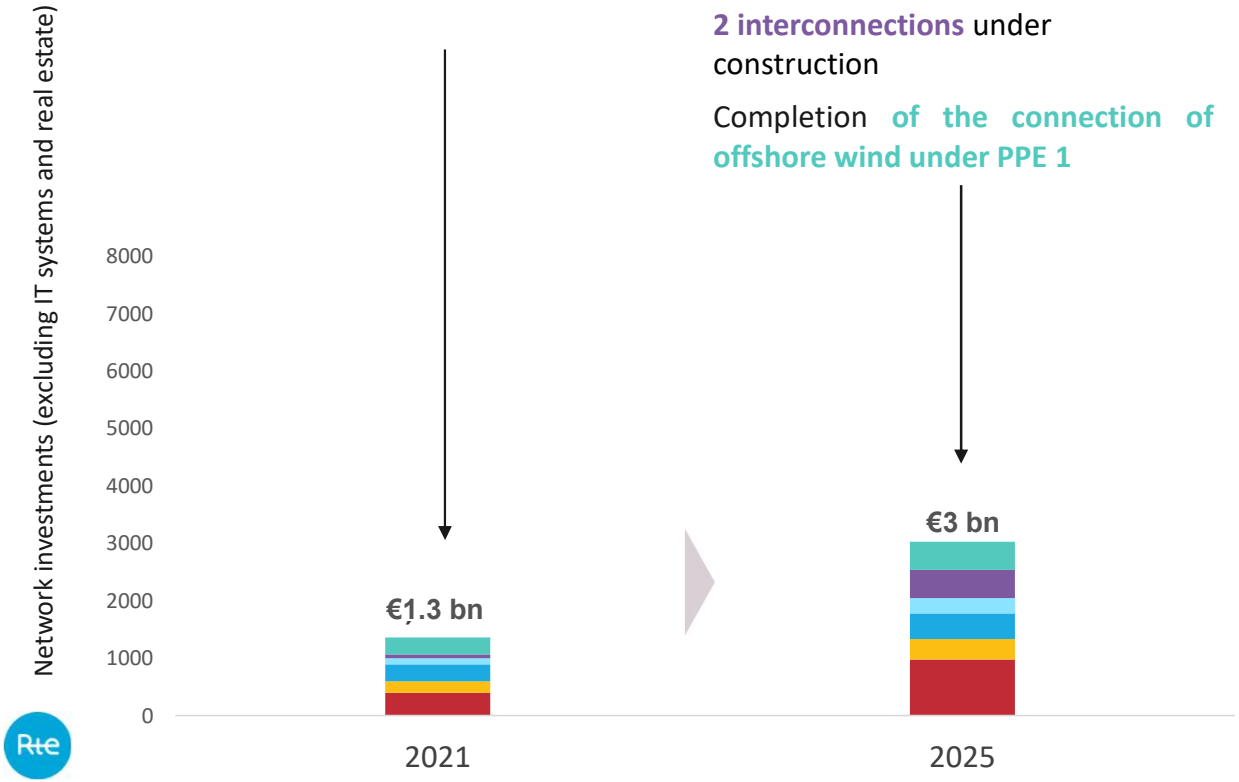
900 km of lines and 3,000 structures renewed per year
550 I&C systems renewed per year

765 MW of connected consumption

For renewable energy integration: **1–2 source substations per year**

2 interconnections under construction

Completion **of the connection of offshore wind under PPE 1**

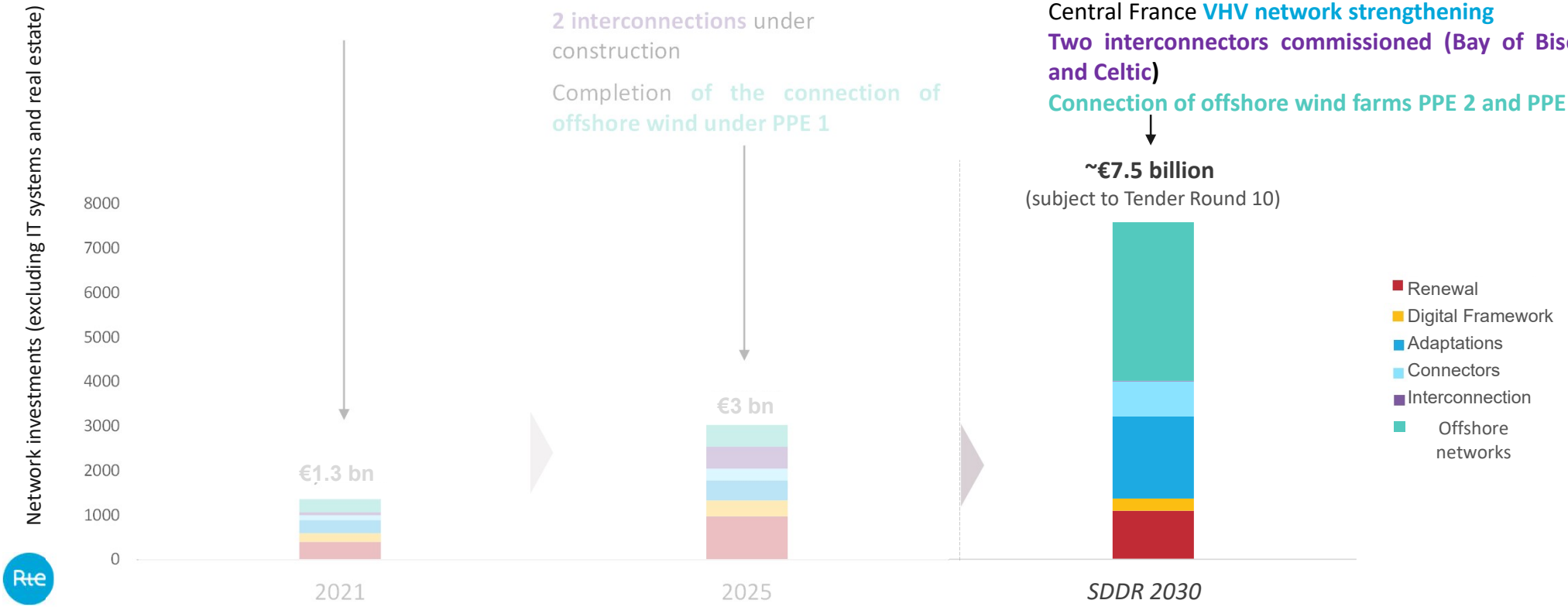


By 2030, RTE will complete the ramp-up of its investment trajectory

600 km of lines and 800 structures renewed per year
485 I&C systems renewed per year
14 MW of connected consumption
For renewable energy integration: 0–1 source substations per year

900 km of lines and 3,000 structures renewed per year
550 I&C systems renewed per year
765 MW of connected consumption
For renewable energy integration: 1–2 source substations per year
2 interconnections under construction
Completion of the connection of offshore wind under PPE 1

1,000 km of lines and 3,500 structures renewed per year + renewal
550 I&C systems renewed per year
Electrification programme, including +9 GW of additional connection capacity in industrial areas
For renewable energy integration: **~15–20 source substations per year**
Central France **VHV network strengthening**
Two interconnectors commissioned (Bay of Biscay and Celtic)
Connection of offshore wind farms PPE 2 and PPE 3



To deliver this ramp-up, the mobilisation of RTE's supplier ecosystem and the establishment of strategic partnerships are essential

- One of the strategic priorities set out by RTE in the SDDR is to adapt its procurement strategy in order to provide suppliers with greater visibility over the longer term and with stronger commitments.

- As a major public-sector procurer, RTE aims to support the scaling-up of its ecosystem, ensure control of its value chain, and enable investment in France and Europe.

- RTE has sought to develop industrial partnerships and has established several in recent months:



with Chantiers de l'Atlantique and Hitachi for the manufacture of offshore HVDC platforms



with Nexans and Trimet as part of an initiative to explore the recycling of aluminium from cables



with five suppliers (Prysmian, Nexans, Hellenic, NKT and Solidal) for the production in Europe and installation of around 5,200 km of underground cables, resulting in Prysmian investing in its Gron site



with GE Vernova for the supply of g³ gas-insulated substations

RTE now wishes to strengthen this approach to establishing industrial partnerships in order to maximise the economic benefits of its investment programme, and is inviting its suppliers to commit to this approach

Questions?

2

A word from our suppliers


Fichier MP4



Onshore activities

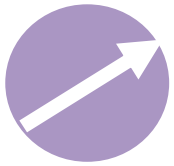
David Vauleon – Head of the Onshore Projects Department

A strong investment growth trajectory already underway at RTE, despite some uncertainties



Renewal

- Over four years (2022–2026): an increase from €500 million to €1 billion
- Target for 2026–2030: to maintain renewal investment at this level



VHV network infrastructure

- The study phase for the first projects has been completed
- The first works started successfully in 2025
- A gradual increase is expected over the next five years



S3REnR

- Around one hundred substations to be built
- Some reassessments and a review planned for 2027 (PPE 3)



Customer connections

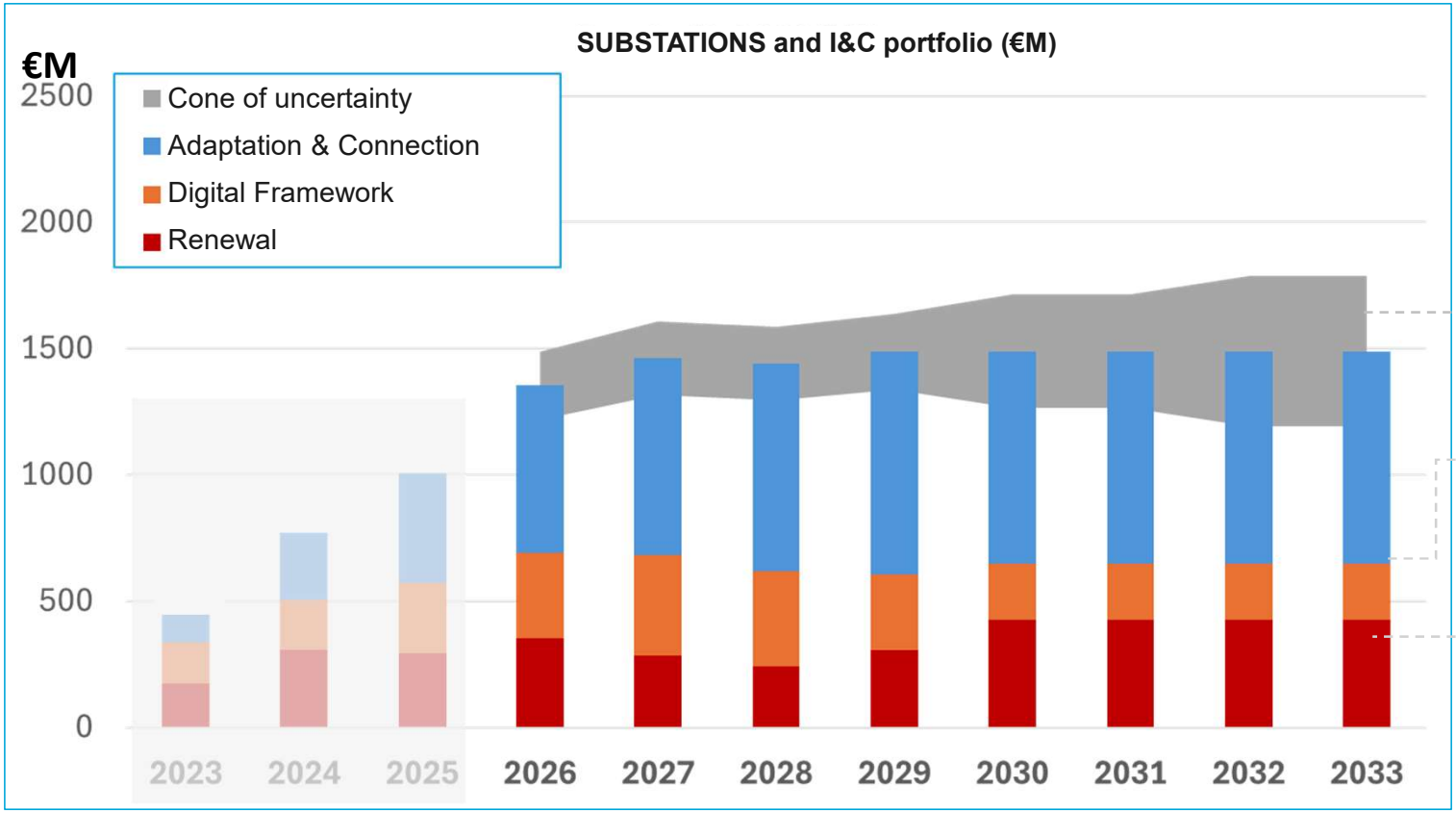
- A significant increase expected over the next five years, but dependent on the macroeconomic environment

Onshore network CAPEX

2022: €1,034 M
2024: €1,560 M
2026: €2,500 M
2028: €3,000 M
2030: €3,000 M

Substations and I&C – Global project portfolio

IN €M



Adaptation / connections:

- Increase in workload driven by customer connection projects
- Decarbonisation of the industry
- Datacenters

Digital Framework *(excluding I&C renewal)*:

- Growth in telecoms programmes over 2025-2030

Substation renewal:

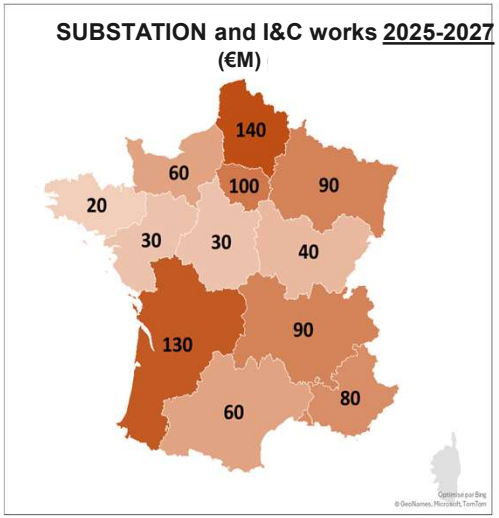
- Stabilisation of HV equipment renewal trajectories
- Stabilisation of I&C renewal

Trajectories increasing before levelling off as of 2029–2030

Substations and I&C – Geographical breakdown of projects

IN €M/REGION

Over the last two three-year periods, the Paris region has been the focus of substantial investment linked to the connection of numerous datacenters and the renewal of GISs





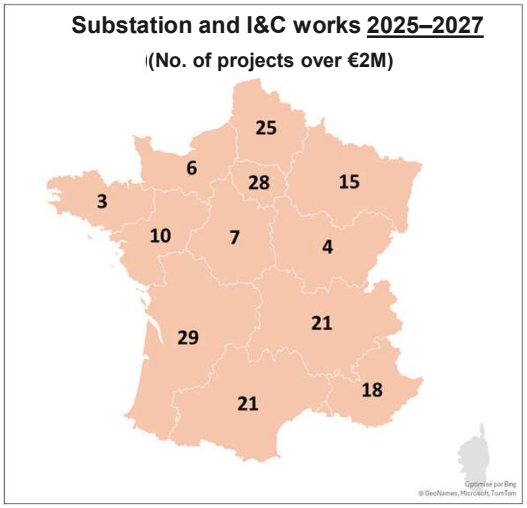


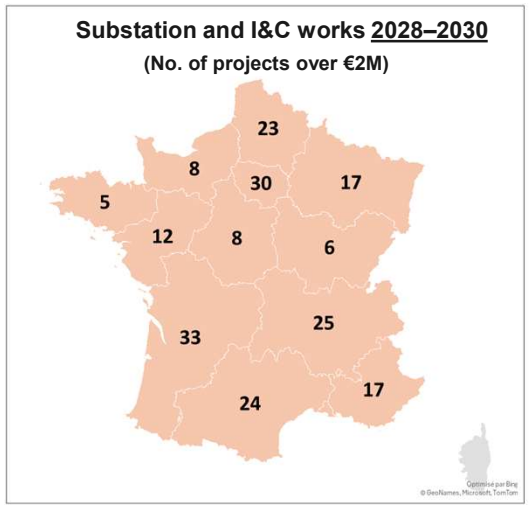
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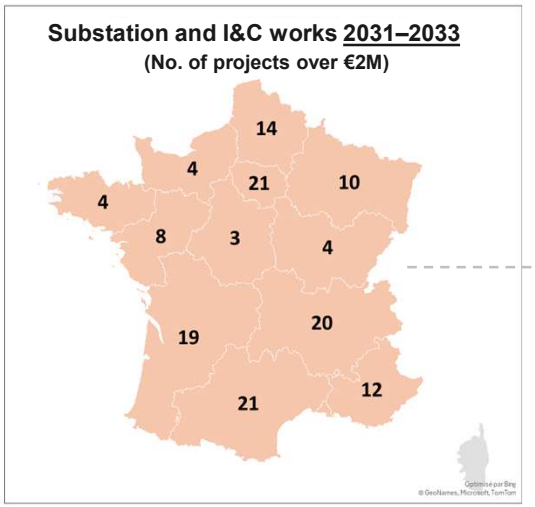
- Contracts for studies and works on substations and HV equipment *(MCPO, framework contracts for substation equipment, GIS assembly, etc.)*
- Contracts linked to I&C *(FETC)*
- Specific contracts such as zero use of herbicides, site protection, access control and intrusion detection, etc.

- Substations and I&C sector projects are relatively well distributed throughout France.
- However, some regions are sustainably more dynamic, such as Ile de France, Hauts-de-France, Auvergne-Rhône-Alpes, Nouvelle-Aquitaine, Occitanie and Provence-Alpes-Côte d'Azur.

Substations and I&C – Geographical breakdown, over a given period, of projects with a cumulative value of over €2M







These figures represent:

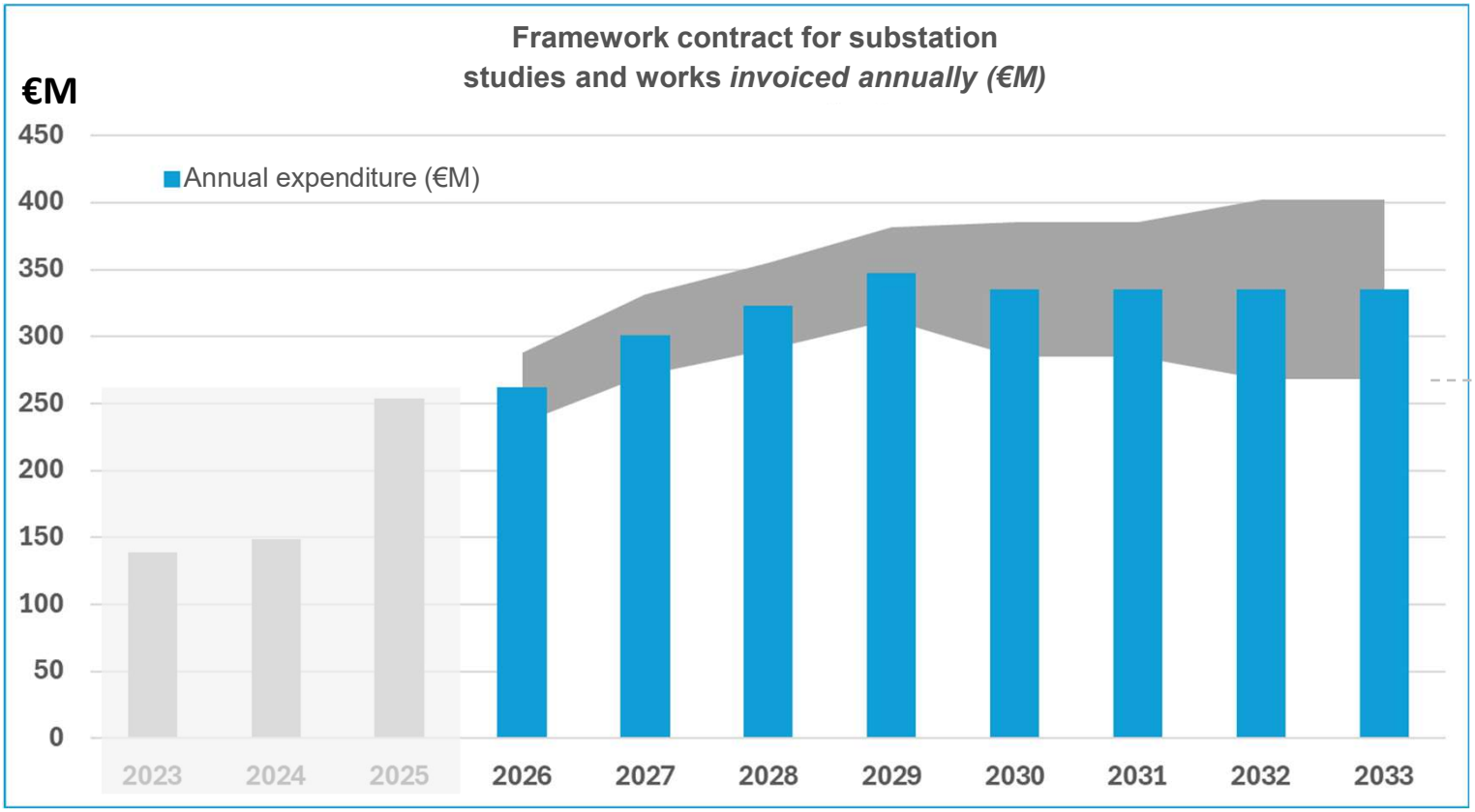
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- Specific contracts such as zero use of herbicides, site protection, access control and intrusion detection, etc.

Horizon effect over the last three-year period: Only the construction sites of projects that have been decided upon are shown on the maps

- A small number of projects worth more than €2 million / a large number of projects worth less than €2 million
- Substations and I&C sector projects are relatively well distributed throughout France
- However, some regions are sustainably more dynamic, such as Ile de France, Hauts-de-France, Auvergne-Rhône-Alpes, Nouvelle-Aquitaine, Occitanie and Provence-Alpes-Côte d'Azur

Substations - MCPO: Market Studies and substation works

IN €M



Adaptation / connection:

- Increase due to new customer connections *(decarbonisation, data centres, etc.)*

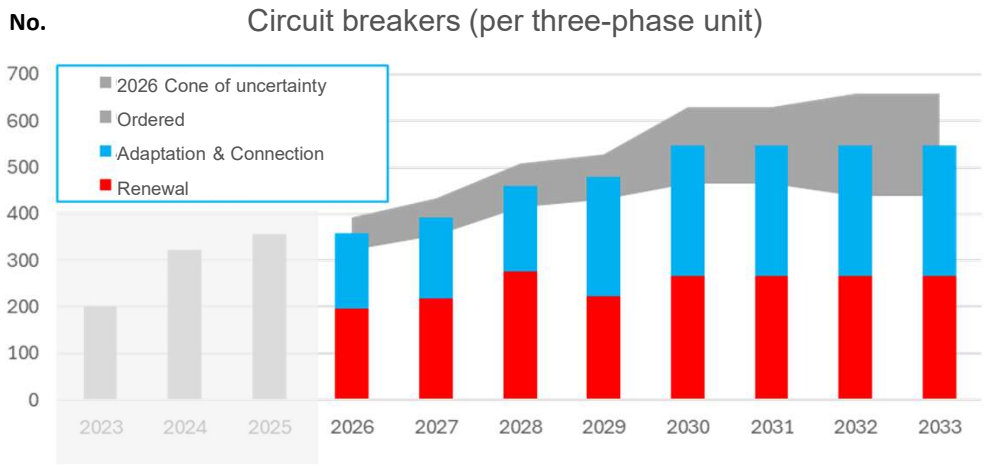
Renewal:

- The renewal trajectories for substations and high-voltage equipment have stabilised.

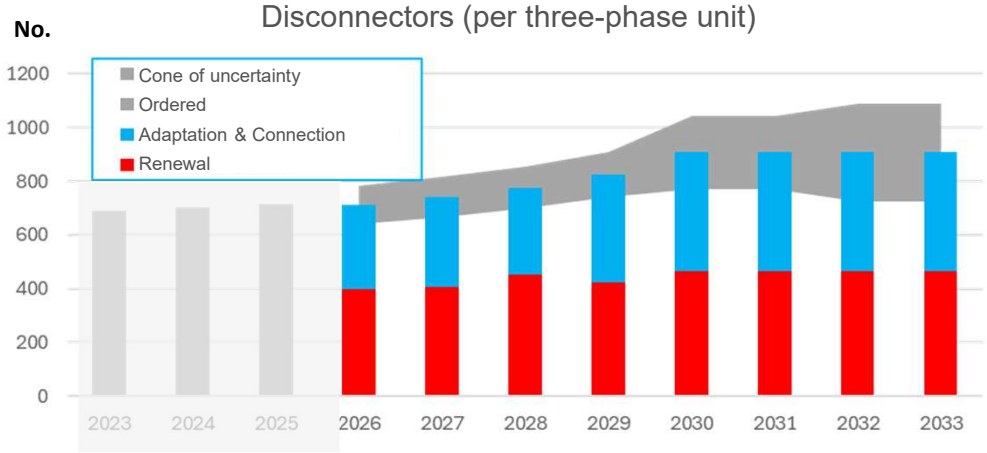
Since 2020, the volume of studies and & works has grown by more than 10% a year. This trend continues and becomes more pronounced through to 2029

Substations and I&C – HV equipment

NUMBER OF DEVICES







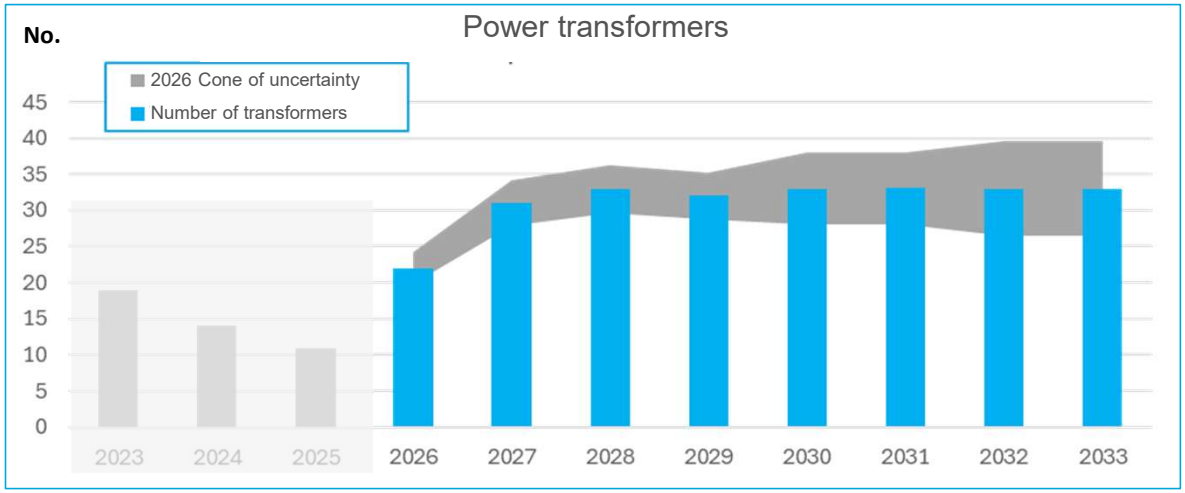
ToC: decline then stabilisation *(on renewal)* in future years is due to the transition from a policy of systematic age-based replacement to conditional replacement on risk-based criteria

HV equipment:

- +50% requirement between 2026 and 2030

The increase in the number of HV equipment items requiring renewal due to obsolescence overlaps with the increase resulting from network development.

Substations and I&C – HV equipment



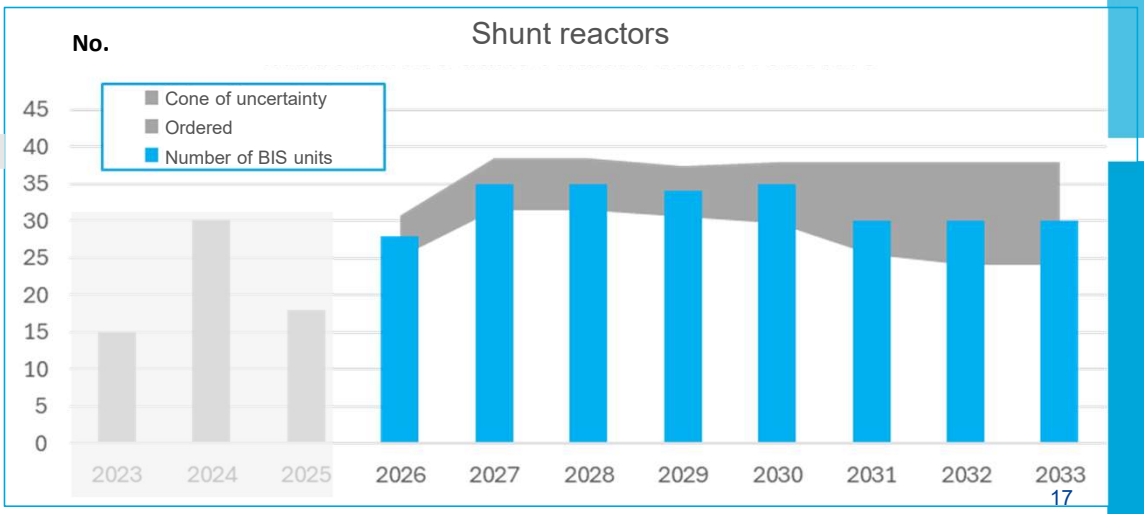
Transformers and autotransformers:

- Numerous new substations created *(S3REnR, decarbonisation, data centre)*
- The preventive replacement of certain strategic power transformers will begin in 2026

As of 2031, fewer coils as more powerful equipment appears on the 400 kV level

Inductance coils:

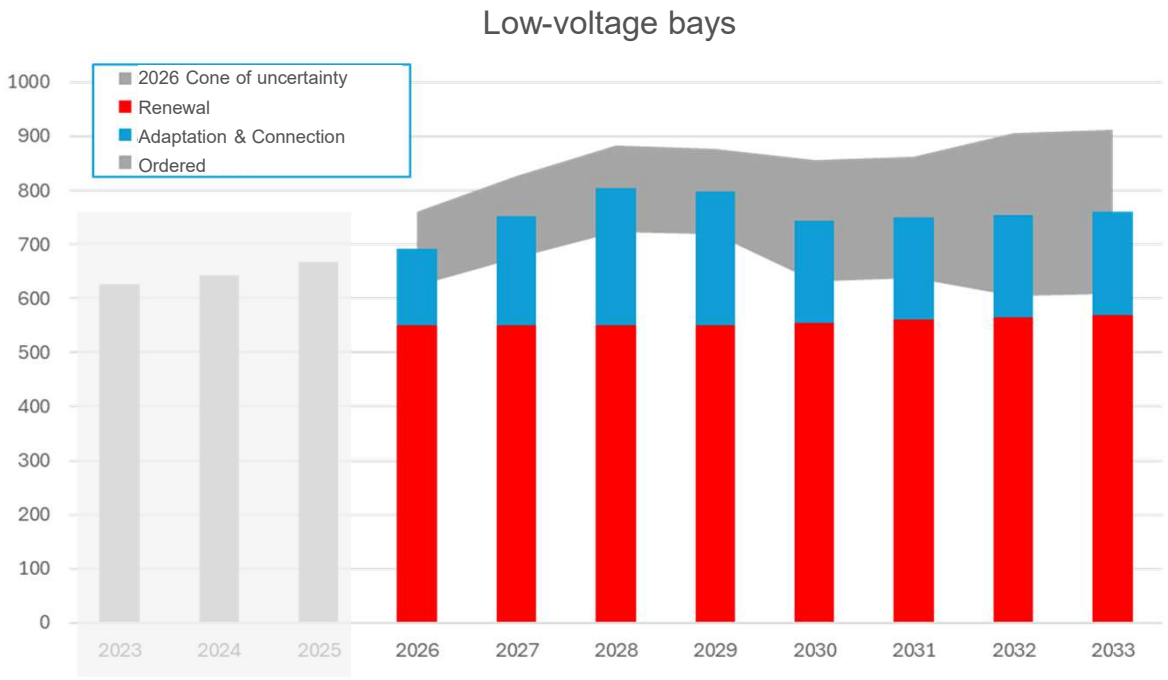
- Continuation of the programme to install new compensation coils in the context of preventing high voltage levels associated with the development of renewable energy sources.
- In 2027, the replacement of obsolete strategic coils will begin.



Increase followed by stabilisation of transformer and reactive power compensation requirements

Substations and I&C - Focus on I&C

NUMBER OF BAYS



Adaptation / connection:

- The need for new LV bays is driven by network development

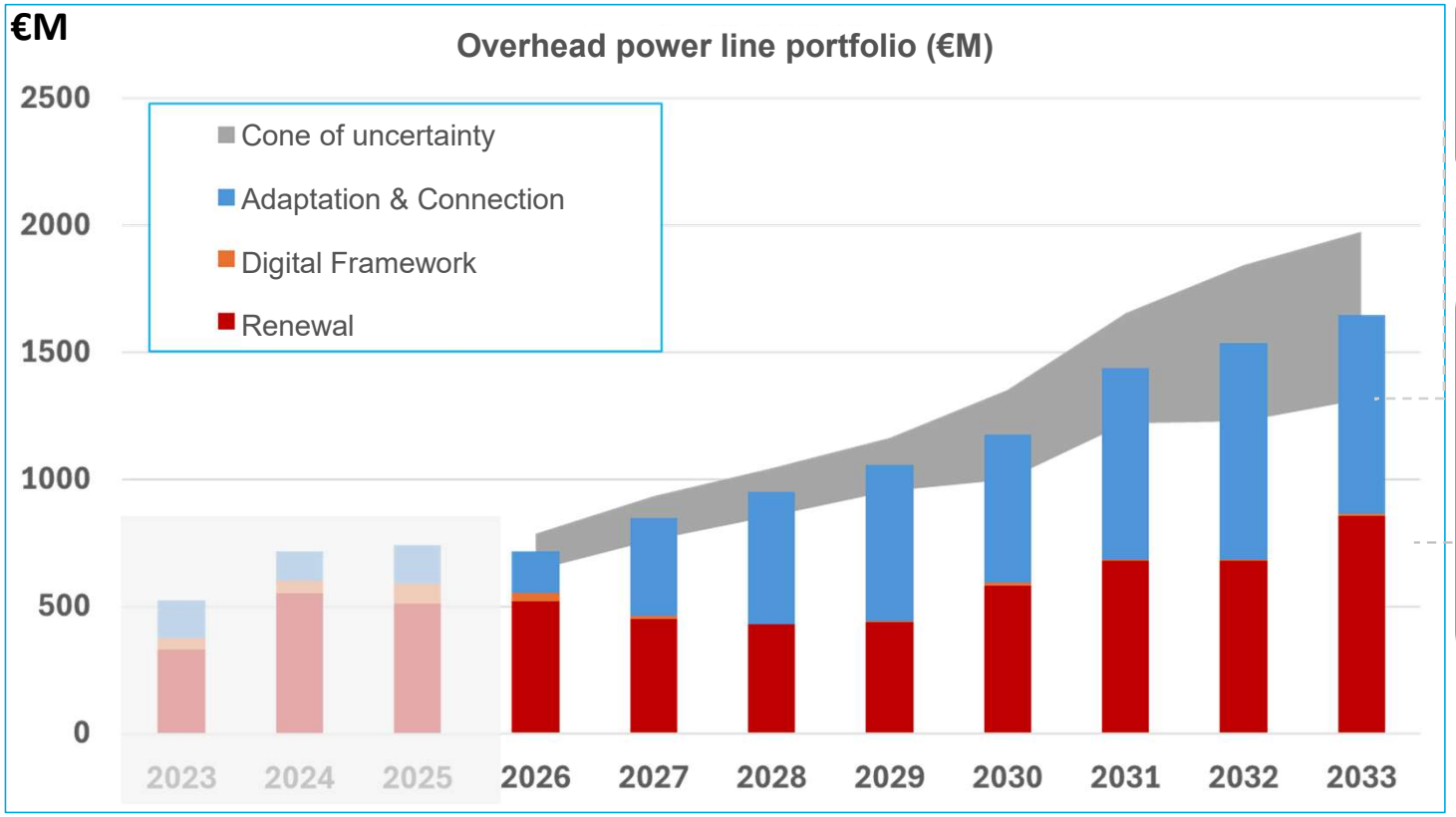
Renewal:

- The renewal trajectory is stabilising

The new R#Space digital level is planned for "d" substations as of 2025 and for large substations as of 2029

Overhead power lines – Global project portfolio

IN €M



Adaptation / connection:

- Start of the first 400 kV projects on the VHV structure to decarbonise industry

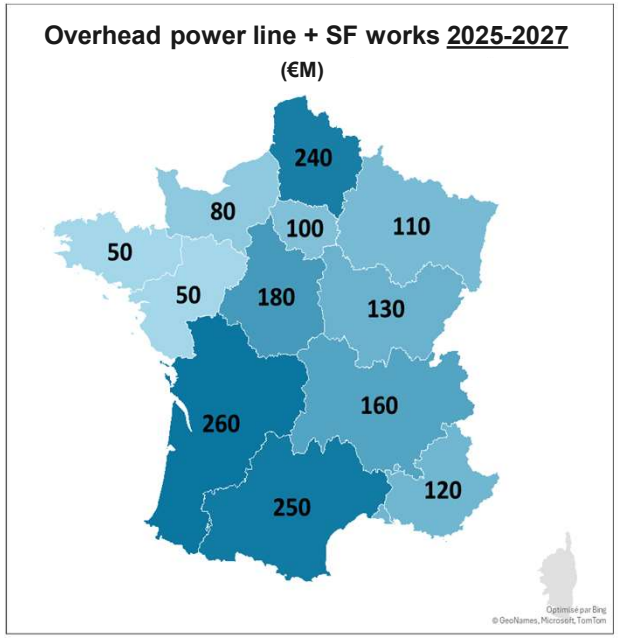
Renewal of connections:

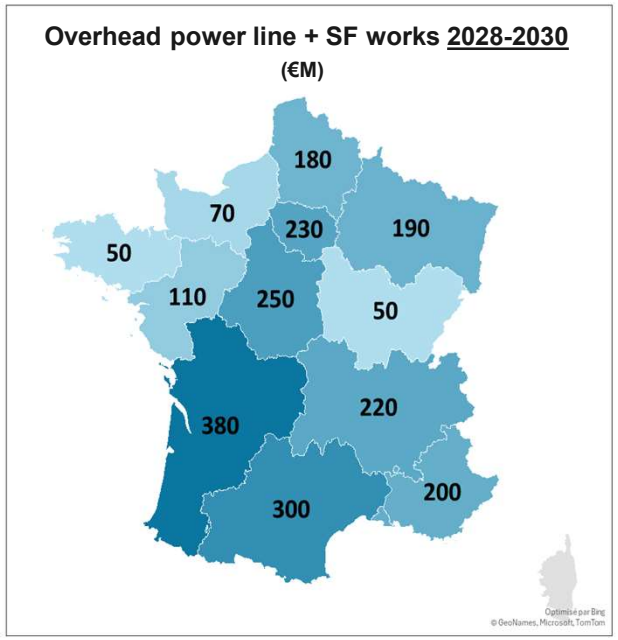
- A trajectory between 2027 and 2029 to support the acceleration of 400 kV projects on the VHV structure
- Increase in overhead power line renewal with the replacement of aluminium-steel conductors and the refurbishment of the first overhead power line corridors in IdF

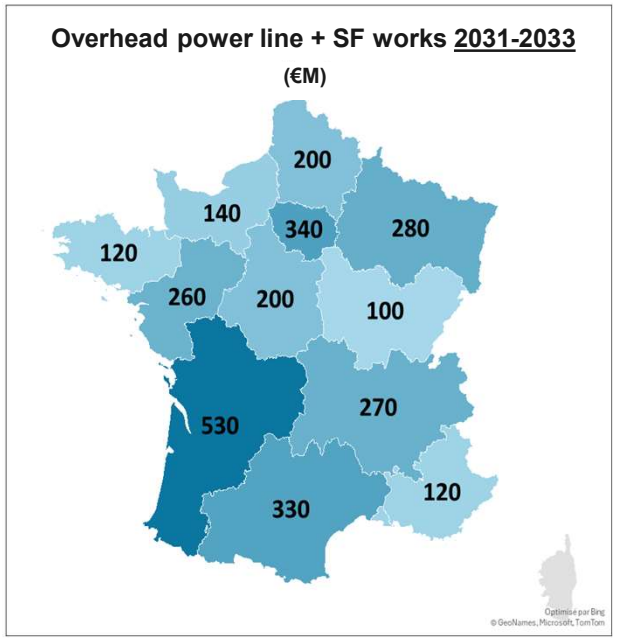
Growth trajectories

Overhead power lines – Geographical breakdown of projects

IN €M/REGION







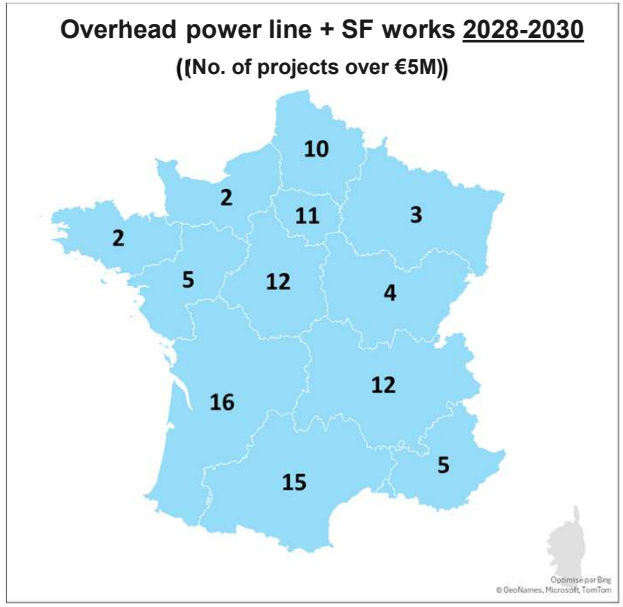
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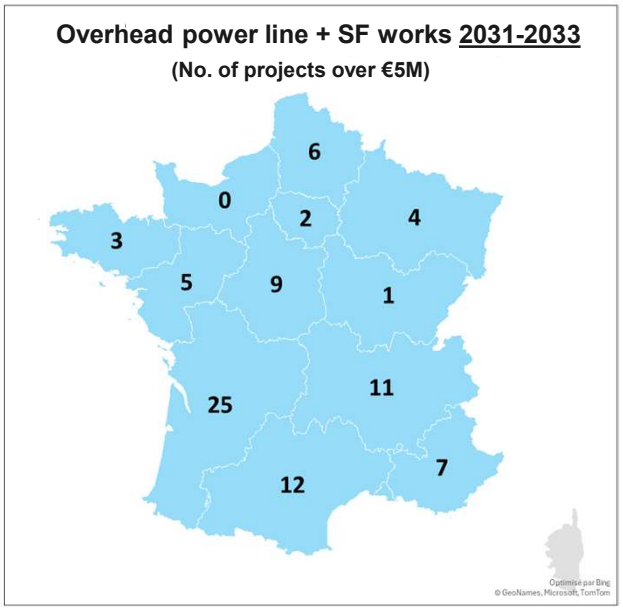
- Overhead power lines works contracts
- Special Foundations works contracts

The projects in the Overhead power line sectors are fully aligned

Overhead power lines – Geographical breakdown, over a given period, of projects with a cumulative value of over €5M







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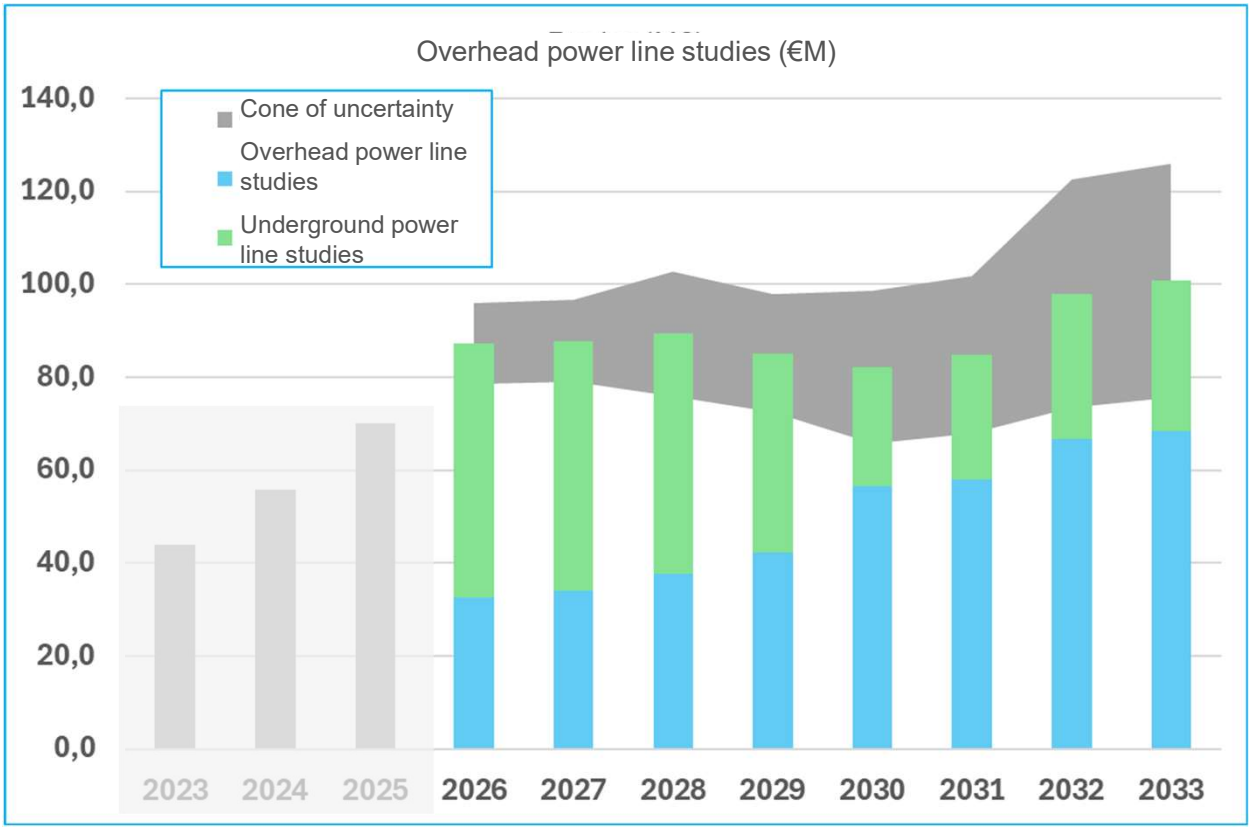
- Overhead power lines works contracts
- Special Foundations works contracts

Horizon effect over the last three-year period: Only the construction sites of projects that have been decided upon are shown on the maps

Geographical distribution of the largest projects over €5M per three-year period, with significant changes in certain regions

Cable sector – Overhead and underground power line studies

IN €M



Breakdown of study types (Overhead power lines vs. Underground power lines)

Annual projection of amounts generated

Overhead power line studies:

The volume of overhead power line studies is mainly driven by

- the renewal of lines, which will continue to grow through to 2040
- Projects on the VHV structure *(either new Overhead power lines or capacity increases)*

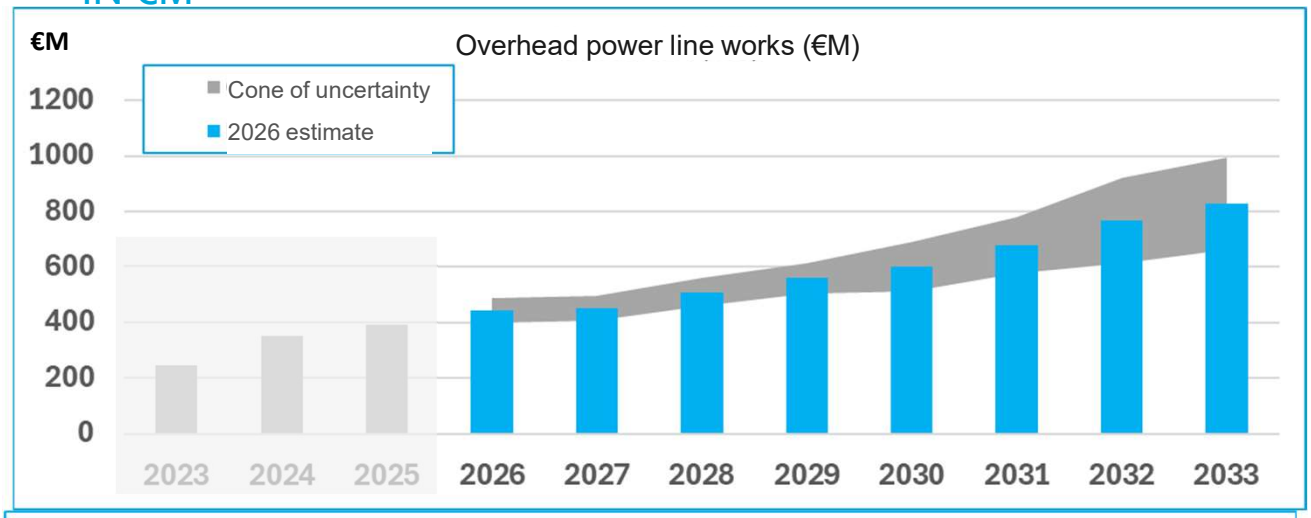
Underground power line studies:

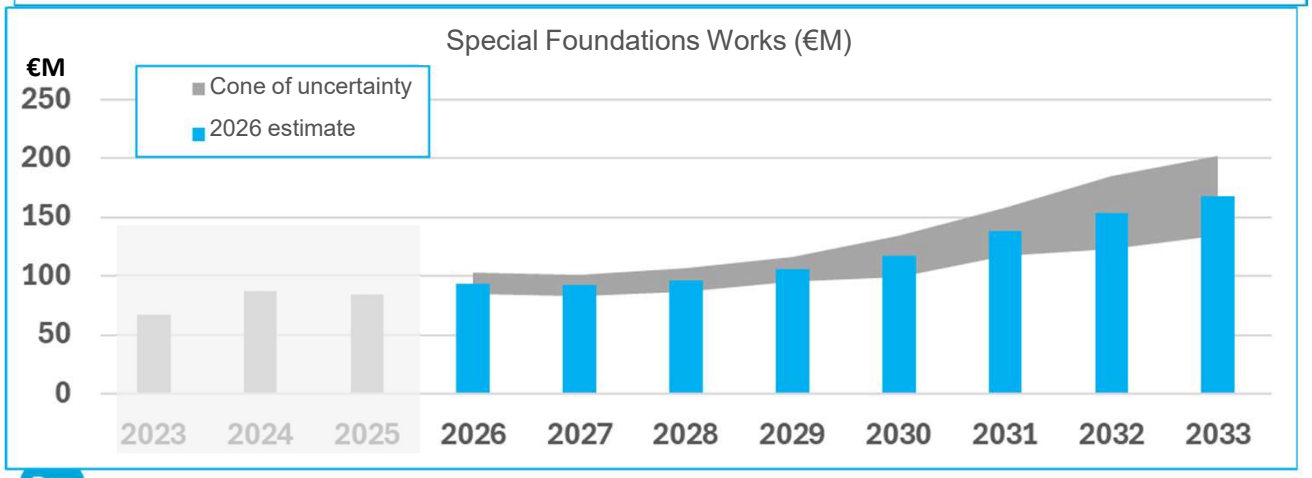
- There is currently a strong research push underway, with the main source of uncertainty being connections.

Since the beginning of the 2020s, the line studies segment has experienced continuous growth.

Overhead power lines – Works Contracts

IN €M





Overhead power line works:

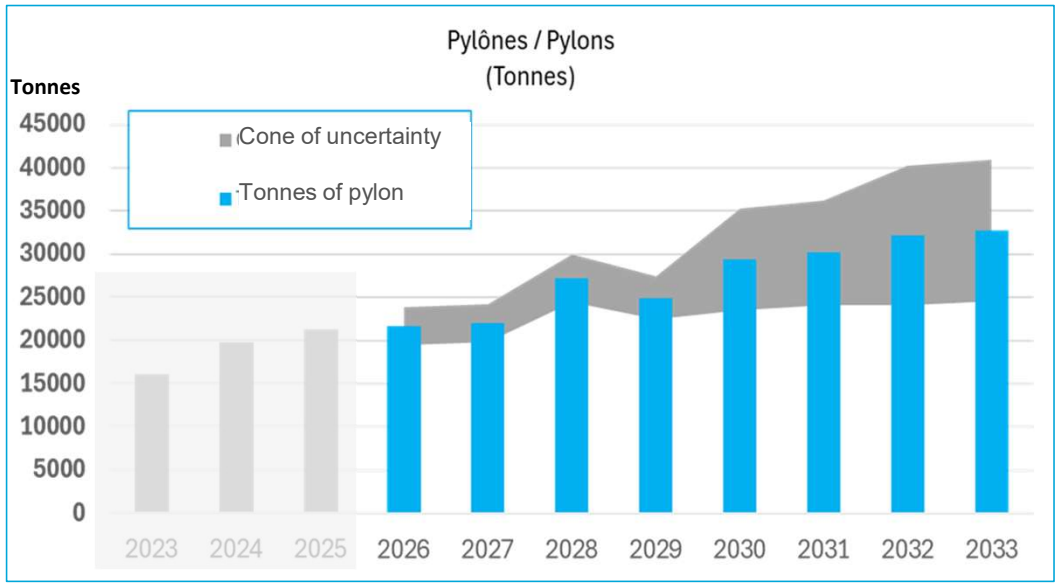
- First projects on the VHV network starting in 2026
- Continuation of climate-resilient Overhead power line refurbishments, including synchronised work on pylons and conductors, with project volumes adjusted between 2026 and 2028 to align with VHV project schedules

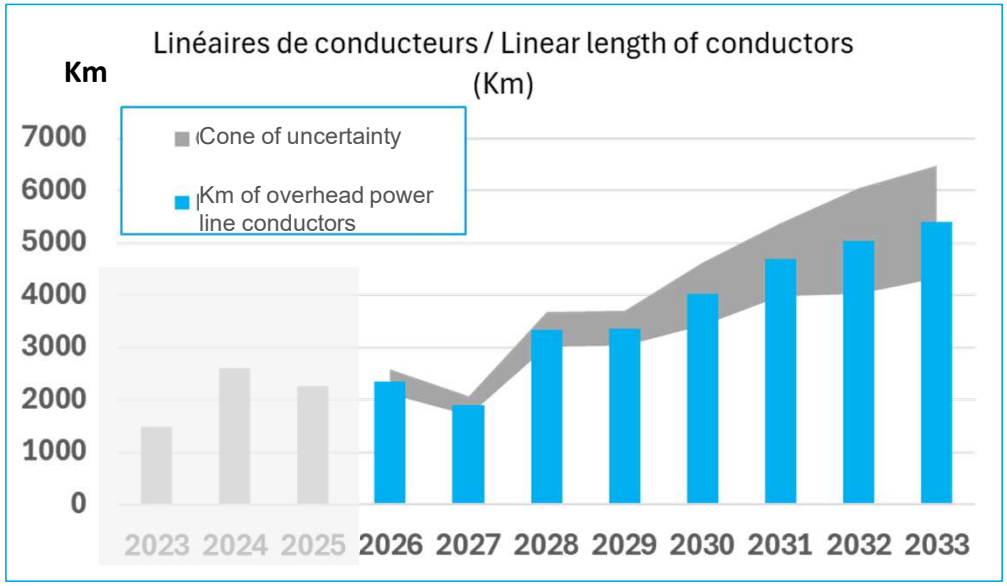
SF works:

- A peak is expected in 2024, driven by the programme addressing Black Steel substrates in highly corrosive areas
- SF works are also expected to grow with the arrival of work on the VHV structure.
- Shallow foundations are preferred, with pylons being relocated along the line corridor.

Growth in construction markets over the current decade confirmed by the outlook for the following decade

Overhead power lines – Works Contracts





Following an acceleration in 2023–2025, mainly associated with the treatment of bare steel structures in highly corrosive areas, renewal programme volumes will moderate from 2027 to 2029 to support the acceleration of 400 kV projects on the VHV network infrastructure.

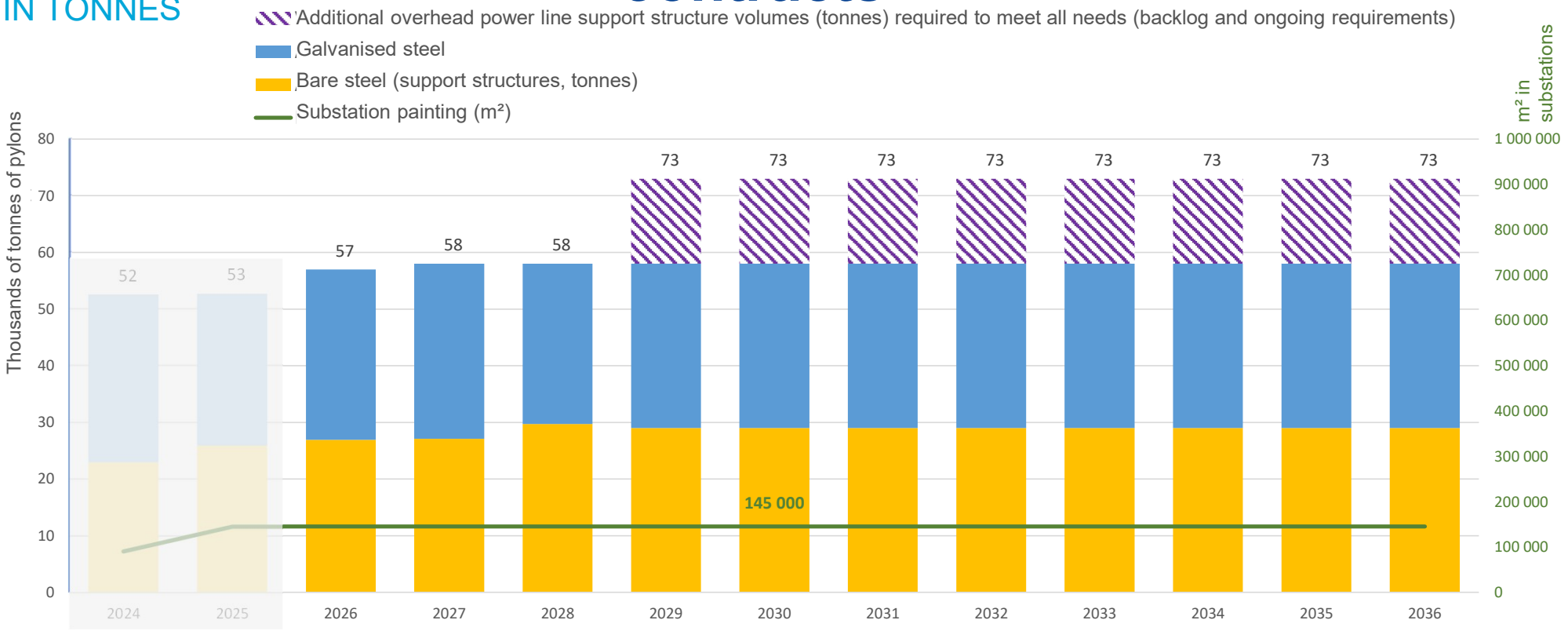
Thereafter, growth is linked to the more systematic timing of structure and conductor replacements, in parallel with the launch of 400 kV projects (which require significantly heavier

The scaling back of renewal projects to accommodate the arrival of 400 kV projects becomes more pronounced in 2027

Further growth as of 2028 is driven by conductor needs for 400 kV Overhead power line projects *(often using quadruple bundles),* followed after 2030 by the replacement of obsolete aluminium-steel conductors.

Overhead power lines & Substations – Painting contracts

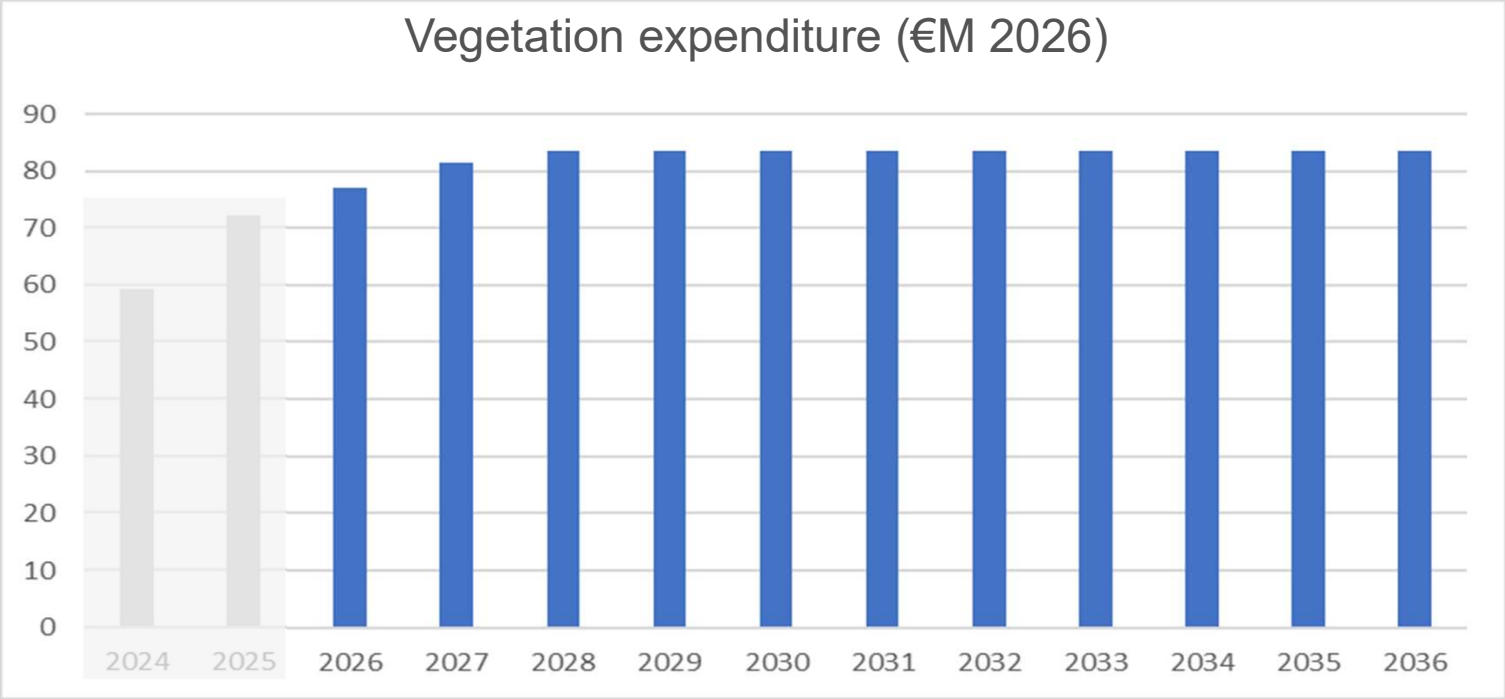
IN TONNES



The entry of new companies and the increase in the capacity of existing companies make it possible to show increasing technical volumes through to 2028.
For TURPE 8 and 9, significant growth potential has been identified in overhead line painting activities from 2028 onwards.

Overhead power lines – Vegetation contracts

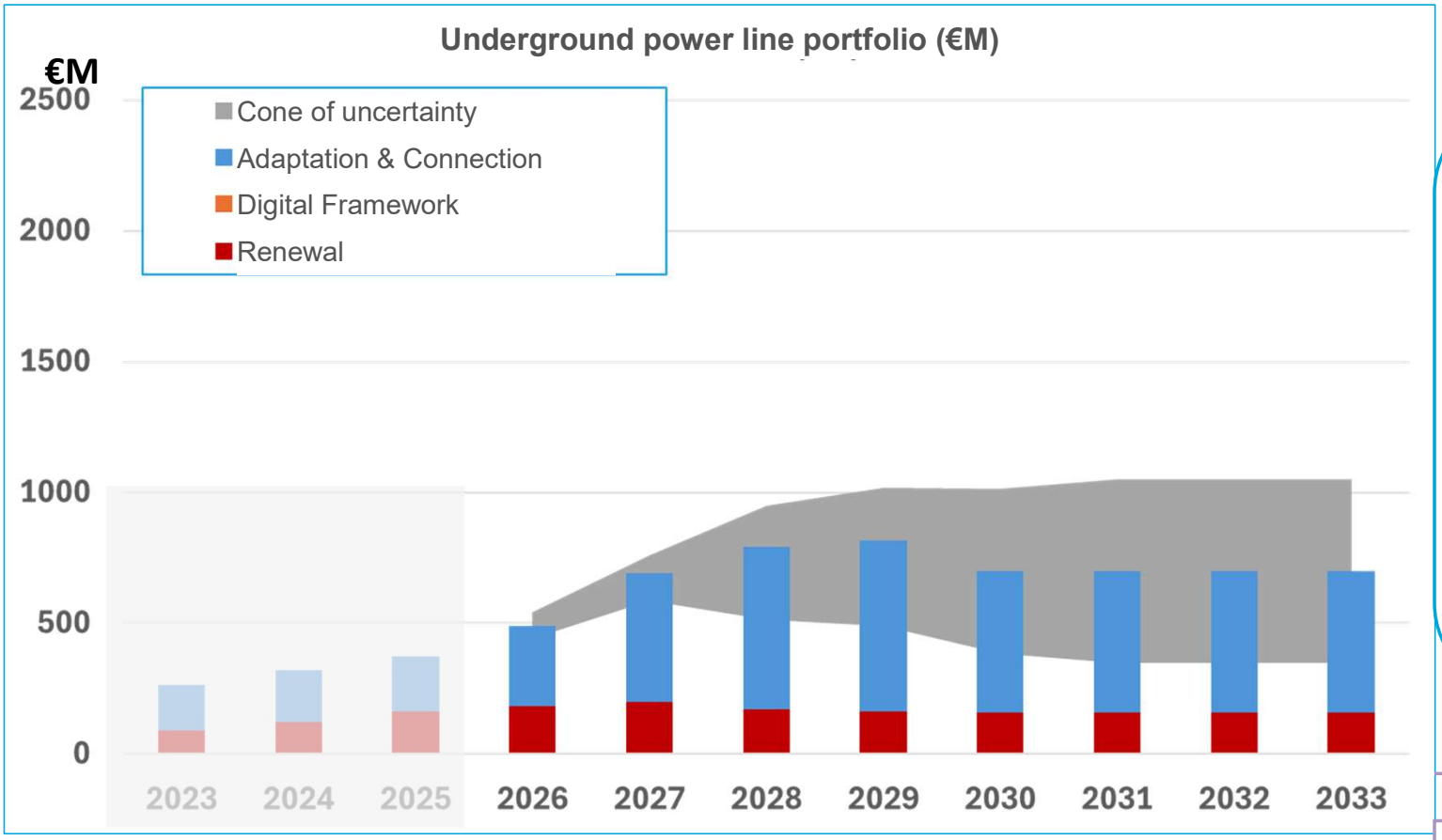
IN €M



- **Continued increase in expenditure, partly linked to the gradual wind-down of activities as work phases out in the spring.**
- **The strengthening of regulations on legal obligations to clear undergrowth is resulting in an increase in the volume of work to be carried out**
- **There is a need to identify innovative solutions to address the challenges associated with vegetation management**

Underground power lines – Global project portfolio

IN €M



Renewal:

- Renewal of oleostatic and fluid oil underground power lines, mainly in the Ile-de-France region
- Underground power lines created as part of the renewal of overhead power lines

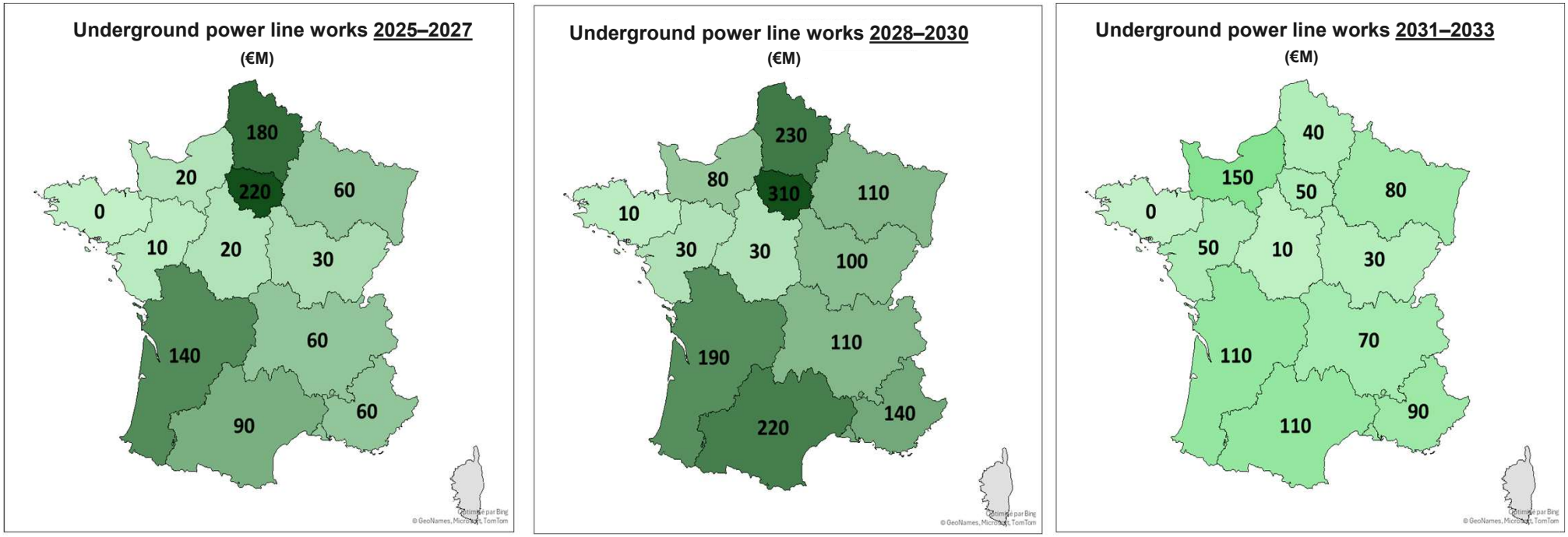
Adaptation / connection:

- A baseline of S3REnR capacity creation projects
- A high degree of uncertainty surrounding the connection projects.

Increasing trajectories from 2026 to 2029
Uncertainties from 2030 to 2033

Underground power lines – Geographical breakdown of projects

IN €M/REGION

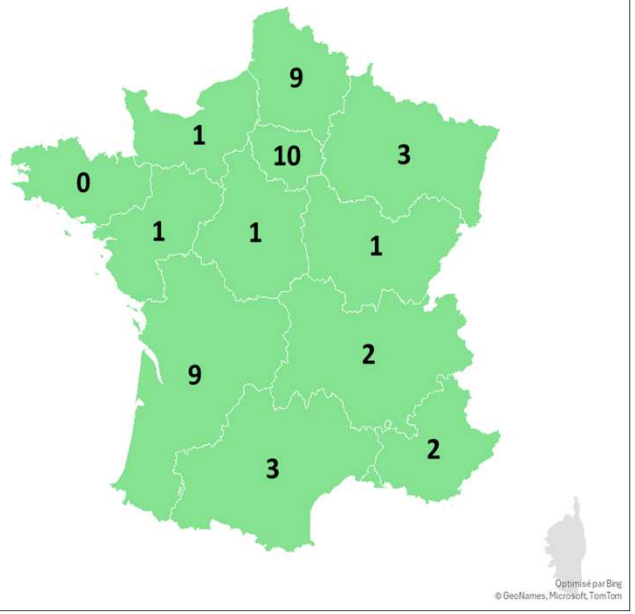


- **A programme to renew fluid oil and oleostatic underground power lines, the vast majority of which are located in the Ile-de-France region, to be completed by 2030**
- **Outside the Ile-de-France region, investments are driven by the momentum of S3REnR projects and customer connections.**

Underground power lines – Geographical breakdown, over a given period, of projects with a cumulative value of over €5M

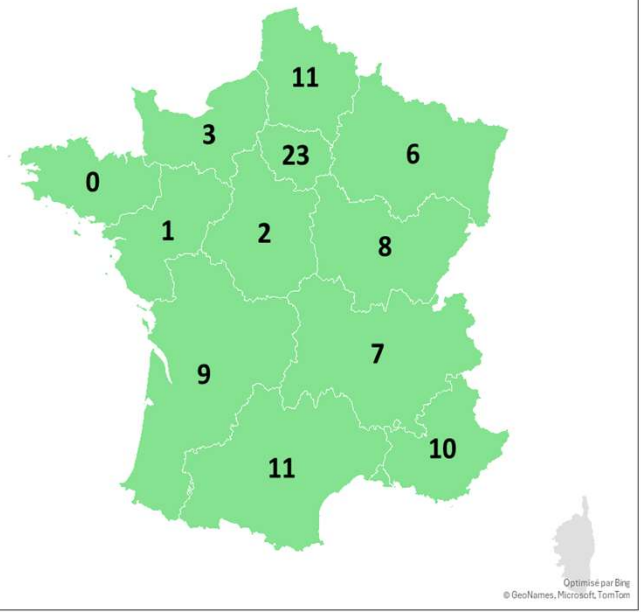
Underground power line works 2025–2027

(No. of projects over €5M)



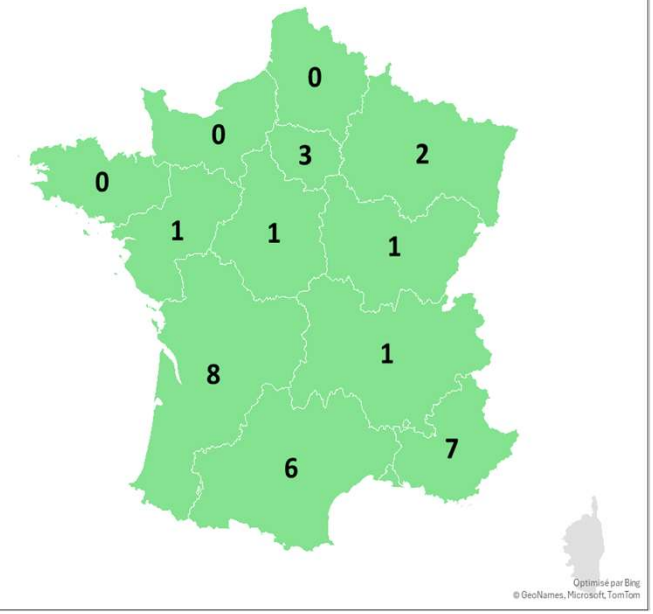
Underground power line works 2028–2030

(No. of projects over €5M)



Underground power line works 2031–2033

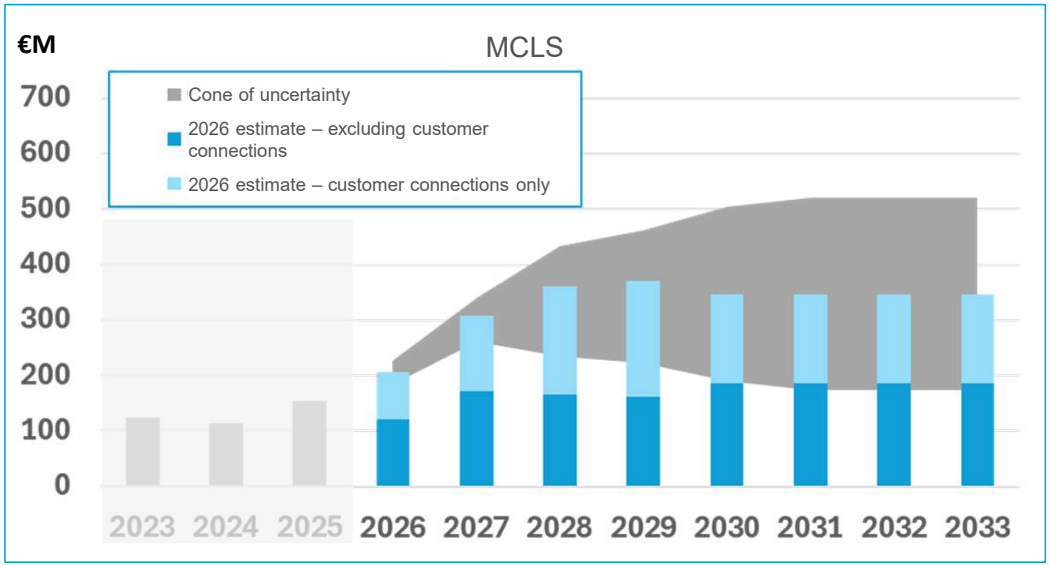
(No. of projects over €5M)

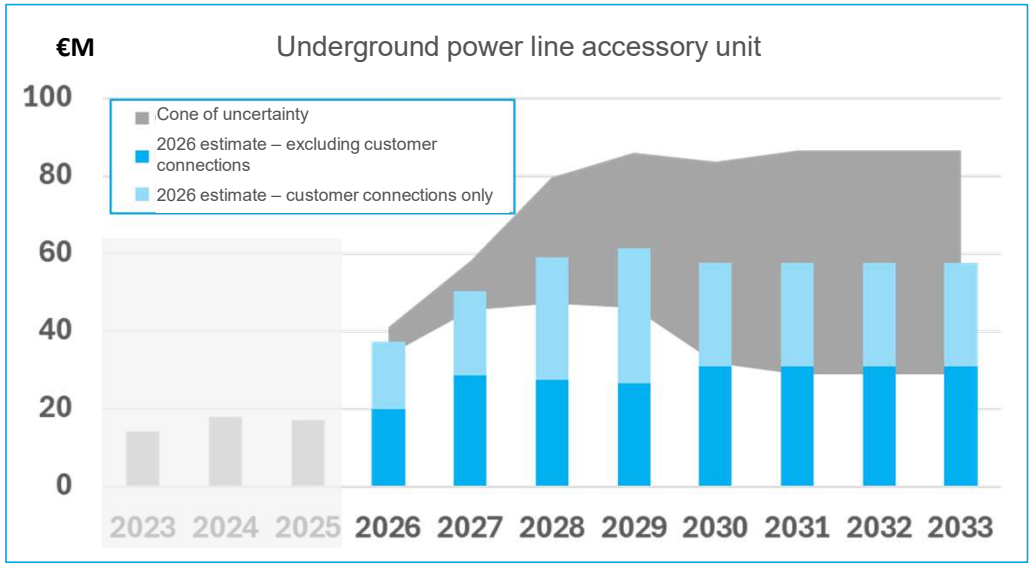


- **Vision of the only projects decided on to date, enabling the regional vision to be confirmed** *(horizon effect for 2030-2032)*
- **The onshore parts of offshore underground power line projects are not included in the mapping**

Underground power lines – Works Contracts

IN €M

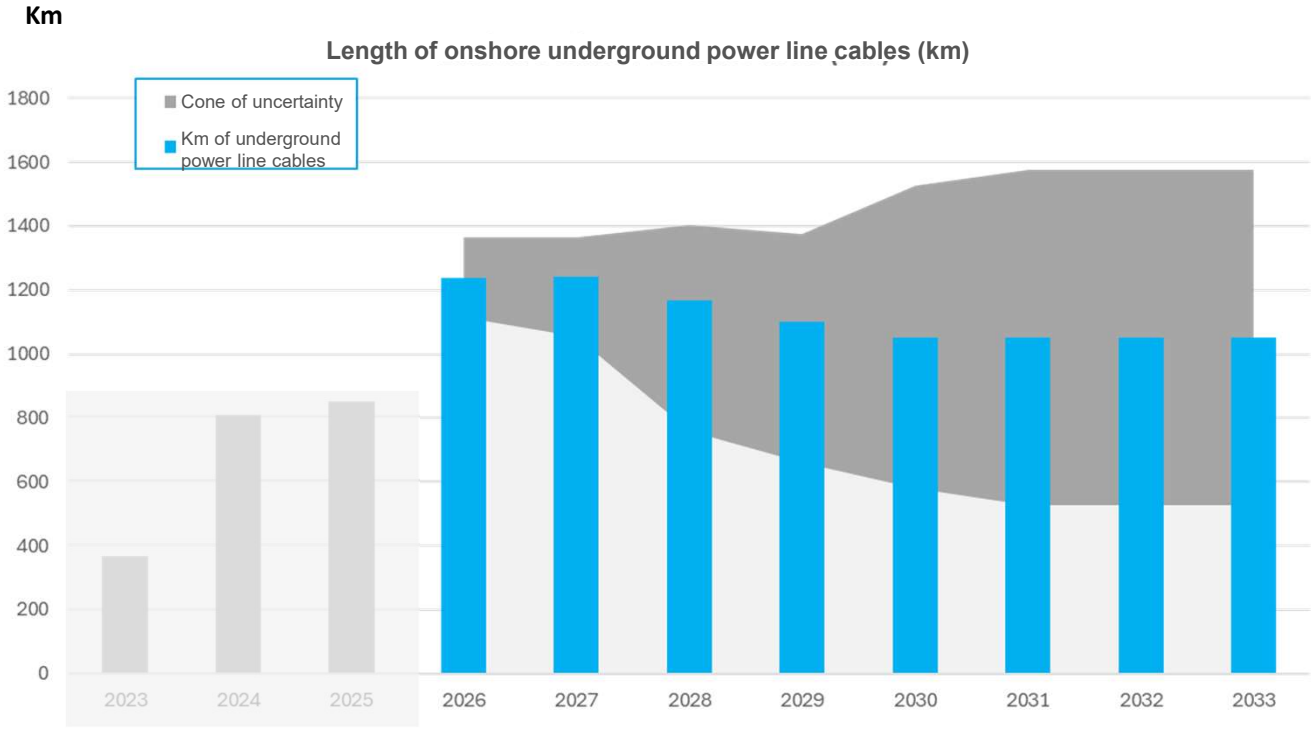




➢ Construction works market trajectories follow the overall Underground power lines trend but are affected by uncertainties surrounding connections.

Underground power lines – Supplies Contracts

IN €M



- Construction works market trajectories follow the overall Underground power lines trend but are affected by uncertainties surrounding connections.
- Anticipation of needs based on subsequent requirements, not all of which have yet been confirmed.

Questions?



Offshore & Interconnections

Khalid Abdallaoui – Director of the Maritime Projects and Interconnections Department

The various multi-year energy plans (PPE) demonstrate France's ambition to develop offshore wind over the 2020–2040 decades



Entry into service

PPE1

3 GW

- Tender round 1: Saint-Nazaire, Saint-Brieuc, Fécamp, Calvados
- Tender round 2: Dieppe-Le-Tréport, Yeu-Noirmoutier
- AAP (floating wind farms)

Entry into service

PPE2

3.9 GW

- Tender round 3: Dunkirk
- Tender round 4: Centre-Manche 1
- Tender round 5: Brittany South
- Tender round 6: PACA–Occitanie
- Tender round 8: Centre-Manche 2

Entry into service

Tender round 10

~10 GW

- Incl. Oléron 1 and tender round 5/6 extensions

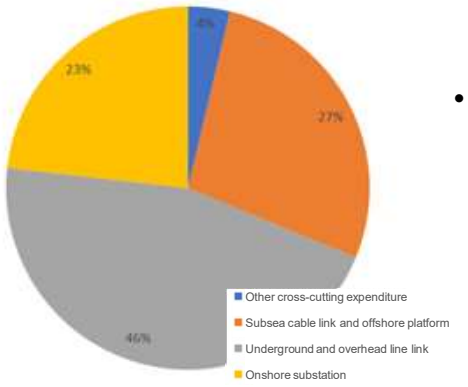
Development phases

Works phases

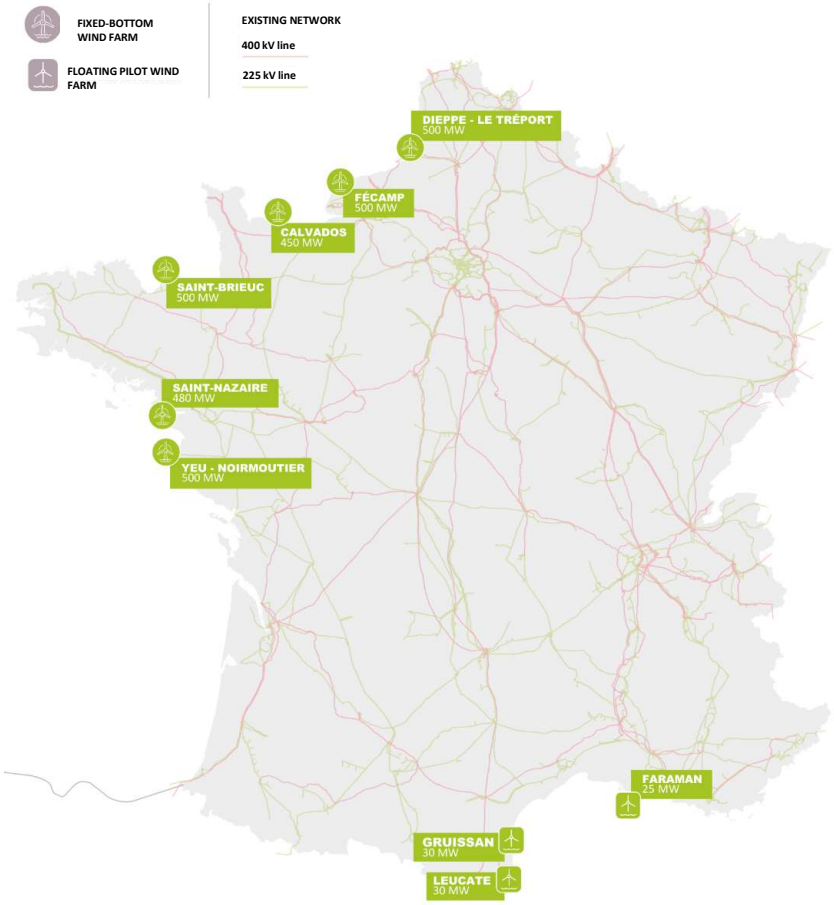
All PPE1 projects were connected to the grid on schedule thanks to the mobilisation of a 100% European industrial supply chain

- **9 offshore wind farms connected to the grid on schedule,** including 3 floating pilot projects
- 3 GW deployed across all maritime areas
- **100% of contracts awarded to European companies**, more than half of which are based in France
- RTE's works involved **around 1,000 companies in France**

Tender round 1 – breakdown by work package



- The benefits generated in France stem primarily from **onshore activities** (engineering studies and civil works, substation studies and works, etc.), but a significant share of **subsea activities** is also carried out by French companies (landfall works, UXO surveys, CTVs, operational support for the owner's engineer/project management assistance, HSE, etc.)

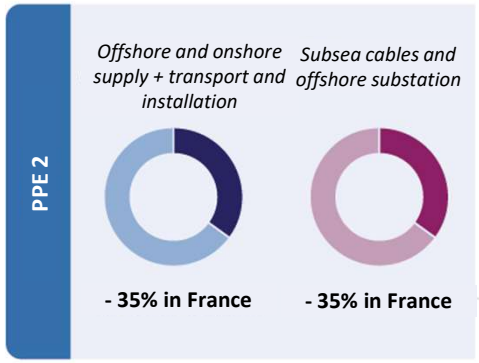


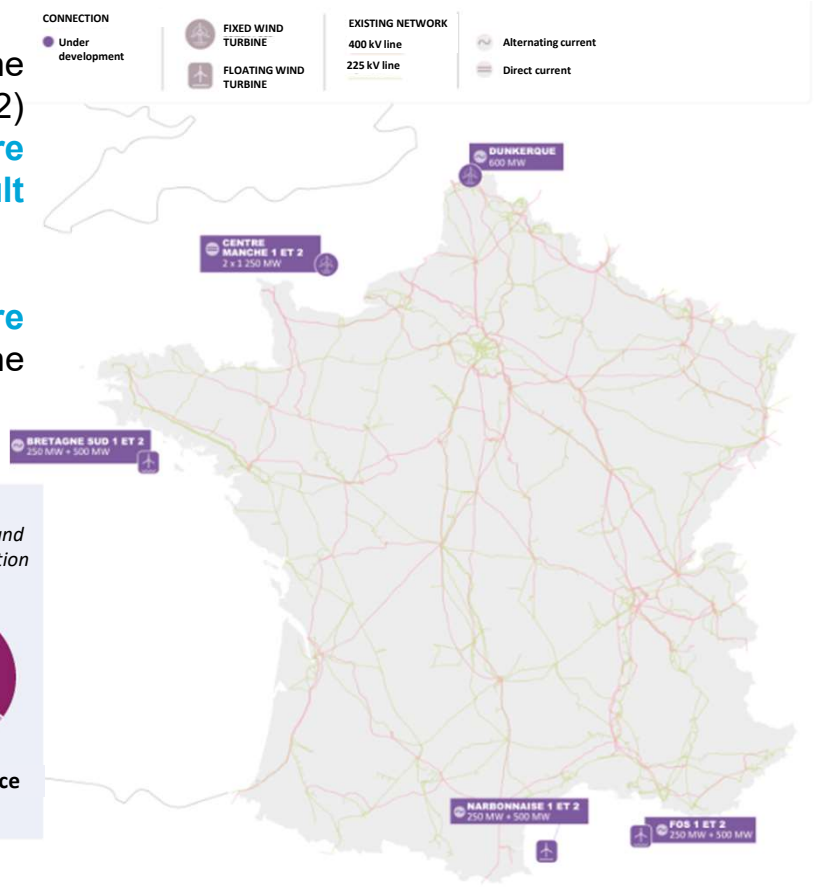
For PPE2, RTE has finalised the industrial orders required to connect the wind farms

- In September 2025, RTE finalised the industrial orders required to connect the wind farms planned under the second Multiannual Energy Programme (PPE 2) by selecting **Eiffage** for **the construction and installation of the offshore electrical platforms for the South Brittany, Narbonnaise South-Hérault and Gulf of Fos wind farms.**

- The signing of these contracts marks the completion of **the process to secure industrial orders** for the electrical substations and cables required for the offshore wind farms awarded by the State **under PPE 2.**

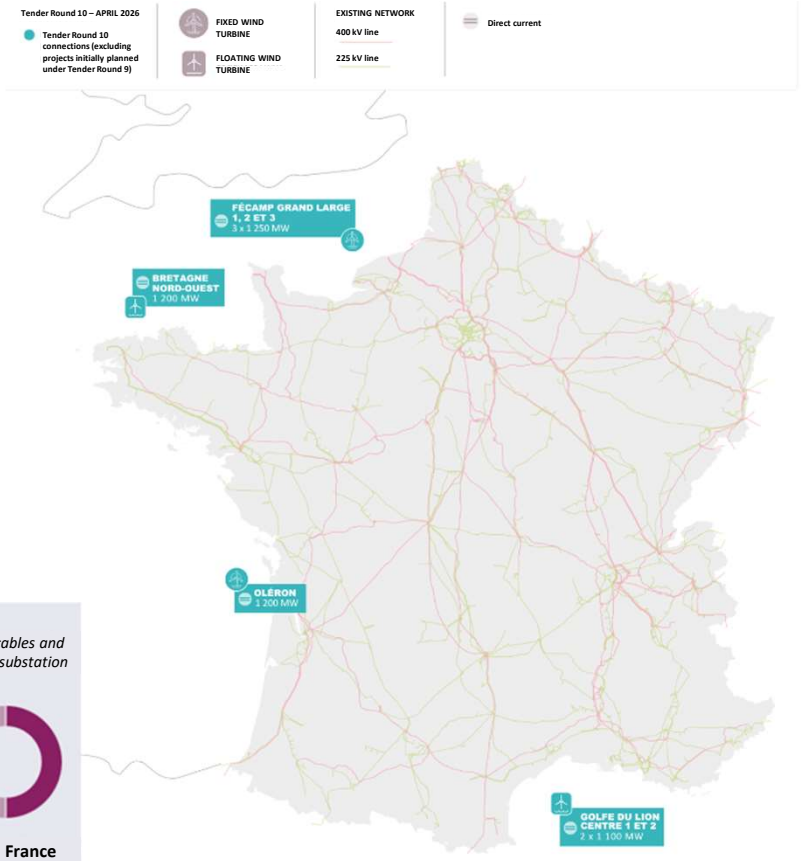
- These contracts demonstrate RTE's stated strategic ambition to **mobilise the French and European industrial base in order** to develop an offshore wind connection industrial sector and increase the economic benefits generated within France



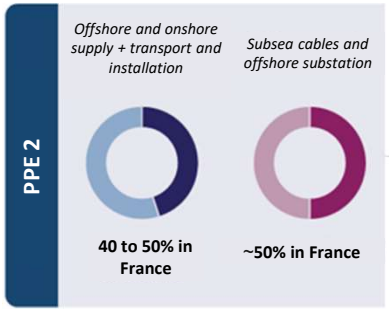


PPE3 projects under Tender Round 10: 8 GW deployed across all maritime areas

- **7 HVDC 320 kV connections** benefiting from the first-of-a-kind effect of Centre Manche 1
- ~1,100 km of 320 kV HVDC cables* (including 670 km of subsea cables)
- Up to 2 connection handovers per year between 2035 and 2039
- The **strategy for securing equipment supplies** for the projects is currently being developed and will need to adapt to the provisions of AO10.



- RTE is examining several **territorial sourcing approaches** to achieve the objective of 50% French content in the manufacture of subsea cables and offshore substations.



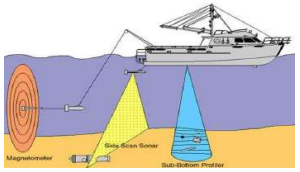
* Excluding internal reinforcement

Tender Round 10 projects will require studies right from the development phase

In particular, offshore wind farm connection projects **call on maritime resources and services as of the development phase.** During this phase, two major technical and environmental studies are required:

- **Preliminary studies:** these identify the connection corridor and provide input for the authorisation and procurement processes
- **Advanced studies:** these are conducted prior to installation works

Geophysical surveys



- **Securing geotechnical sampling points**
- **Bathymetric survey and profiling of the seabed surface**
- **Determining the deep stratigraphy of the seabed** / identifying the different sedimentary layers

Environmental surveys



- Biosedimentary and physico-chemical sampling and ROV observations
- *On-site* measurements taken directly in the water column, including temperature, salinity, and other key parameters

Geotechnical surveys



- **Confirmation of the findings of previous geophysical studies on the nature, properties and thickness of the various submarine sedimentary layers**

The **need for external studies in the development phase** *(maritime and onshore)* for offshore connection projects **is around €25M per project**

Identification of UXO and DRASSM studies



- UXO: After a bibliographical study, **magnetometric and sonar detection** *(~same type of maritime resources as for geophysical surveys)*

Project Management Assistance



Engineering studies

- Conceptual design of the offshore substation
- BAS *(Burial Assessment Studies)*

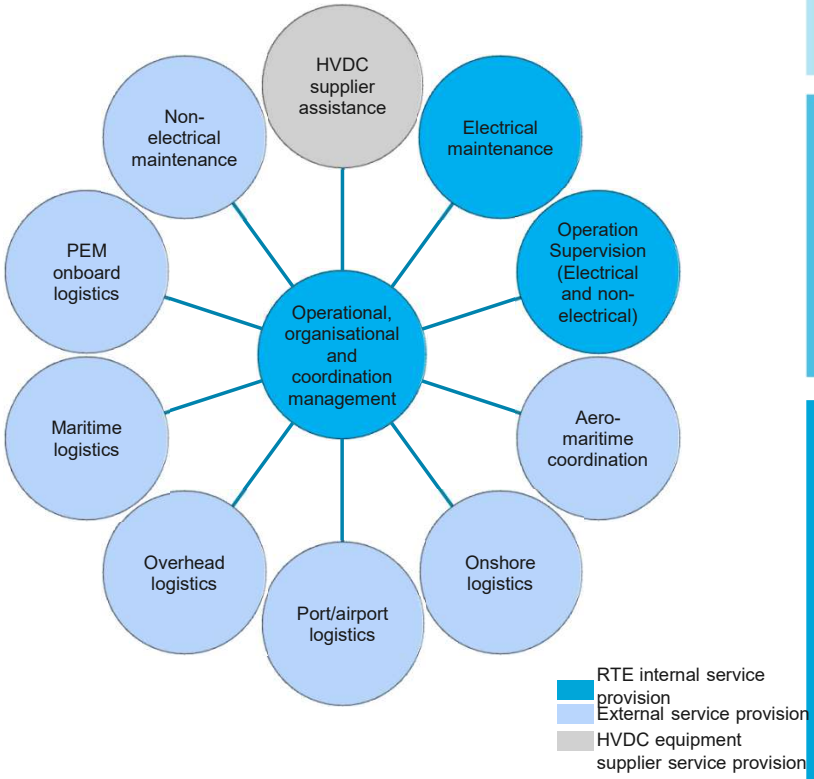
NB: The studies related to the onshore portion of the connections are not detailed in this slide, as they are similar in nature to those carried out for all our onshore projects

Offshore Substation Operations & Maintenance

DEFINING AN OPERATIONS AND MAINTENANCE STRATEGY FOR OFFSHORE SUBSTATIONS

- The first **offshore substations** under RTE's responsibility **will be commissioned by 2030**.
- RTE is working on the **asset management strategy for offshore substations and on its implementation.**
- The work undertaken points towards an organisation combining RTE's expertise with that of the offshore market.

- **7 macro-activities to be outsourced to service providers**:
  - Non-electrical maintenance: Structures, infrastructure, auxiliary equipment, fibre optics and miscellaneous items
  - Aero-maritime coordination: Supervision of interventions
  - Onshore logistics: Storage and road transport
  - Port/airport logistics: Bases and services
  - Aviation logistics: Helicopter transport
  - Maritime logistics: Vessel transport
  - Logistics onboard the offshore electrical platform (PEM): Tertiary services (and accommodation facilities management, only for HVDC PEMs)



Offshore Substation Operations & Maintenance

SCOPE AND REPRESENTATION OF THE MACRO-ACTIVITIES



Non-electrical maintenance

- Preventive and corrective maintenance of structures, HVAC systems, fire protection systems, lifting equipment, fibre optics, regulatory inspections, etc.
- Handling operations, crane operators, rope access technicians
- Cleaning and waste management



Aero-maritime coordination

- Coordination and monitoring of maritime and aviation resources (SIMOPS)
- Supervision and control of access (work permits, safety, weather monitoring, intervention management)



Onshore logistics

- Onshore storage services
- Spare parts management (stock, preparation, handling, traceability)
- Road transport services



Port logistics

- Logistics bases (offices, quays, pontoons, warehouses, storage areas, etc.)
- Port services (handling, waste management, refuelling, etc.)



Maritime logistics

- Maritime transport services for personnel and packages (CTV)
- Supply and maritime logistics services (PSV)



Overhead logistics

- Air transport services for personnel and packages (HOFO, HHO, HESLO, etc.)



PEM logistics

- Accommodation facilities management services (accommodation, catering, laundry, reception, cabin management)

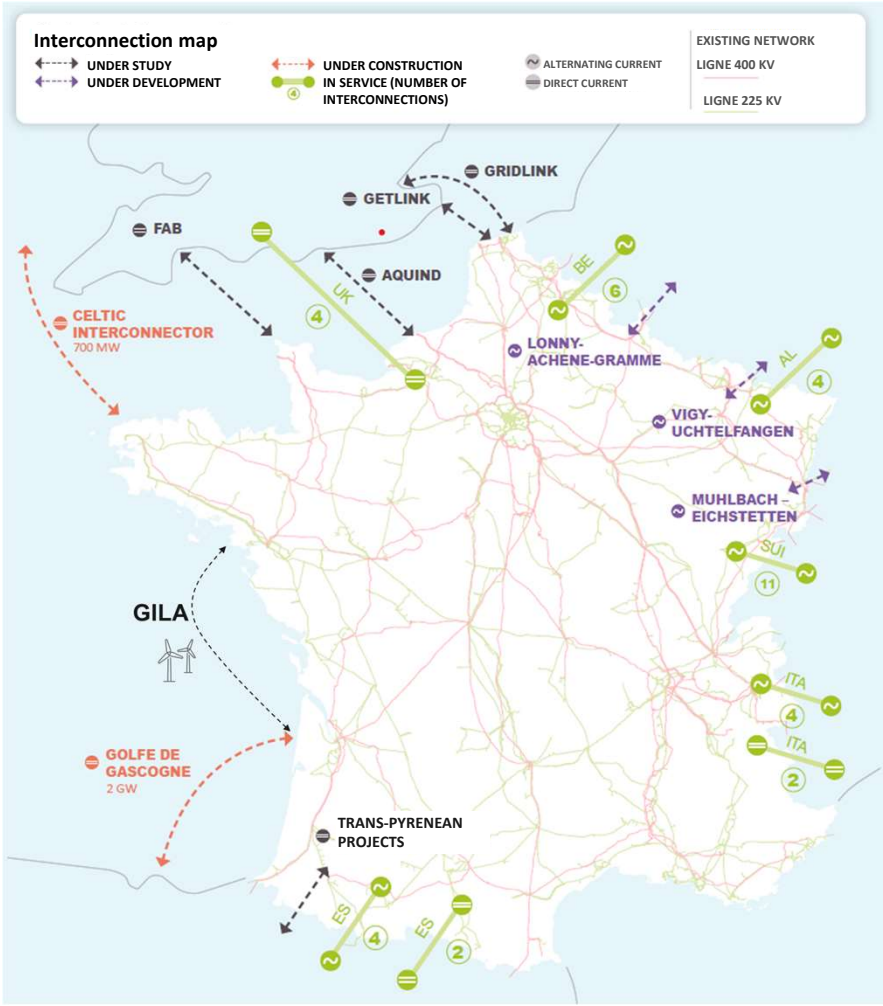
Deployment of interconnections and future development conditions

- By 2030:
  - **commissioning of the priority interconnection projects identified in the SDDR**, including the Bay of Biscay (Spain) and Celtic (Ireland)
  - Reinforcement of the existing network at the Spain / Belgium / Germany borders to increase exchange capacities

- No additional new interconnections are planned before 2030 beyond the projects already underway

- **Development options for 2030–2040** subject to a State decision and accelerated reinforcement of the internal 400 kV network

- RTE is exploring **a project to strengthen its internal network** along the Atlantic coast using HVDC technology, in order to facilitate the future connection of offshore wind farms (e.g. Oléron)



Questions?

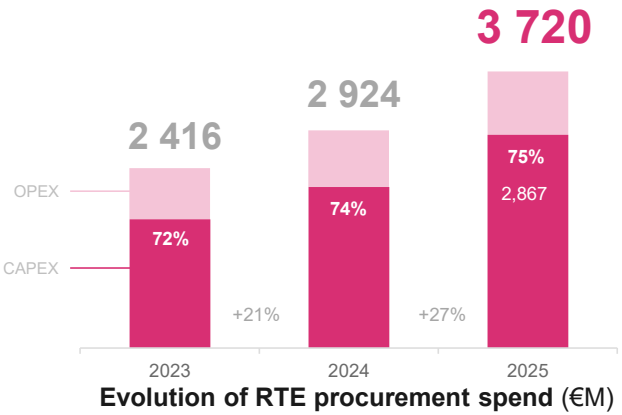
5

Procurement & Conclusion

Gilles Etheimer – Director of the Purchasing & Supply Chain Department

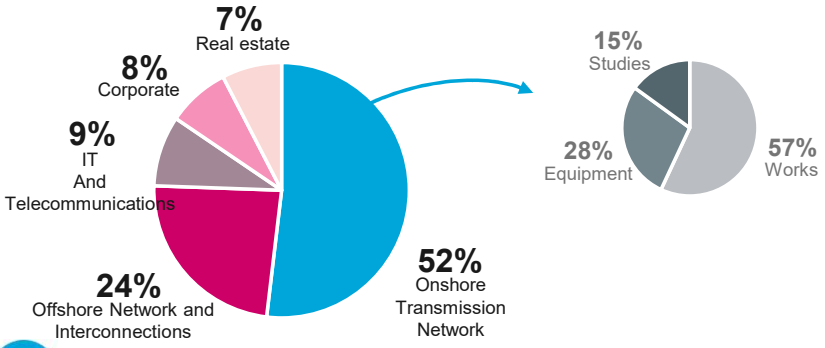
Ever-growing figures: confirming of RTE's dynamic approach

KEY FIGURES



Evolution of RTE procurement spend (€M)

Breakdown of spend by area



Responsible purchasing and supplier relations label

Achieved for the 2nd time in 2025

€4.5 M *(+30%)*

Sheltered and adapted sector

€685 M *(+20%)*

Amount of purchases from SMEs

93%

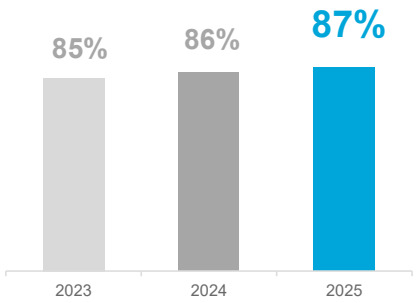
Payment rates within the contractual deadlines

86%

Contracts awarded with an environmental award criterion ≥10%

Production site mapping – France & Europe

PROJECT VERSION

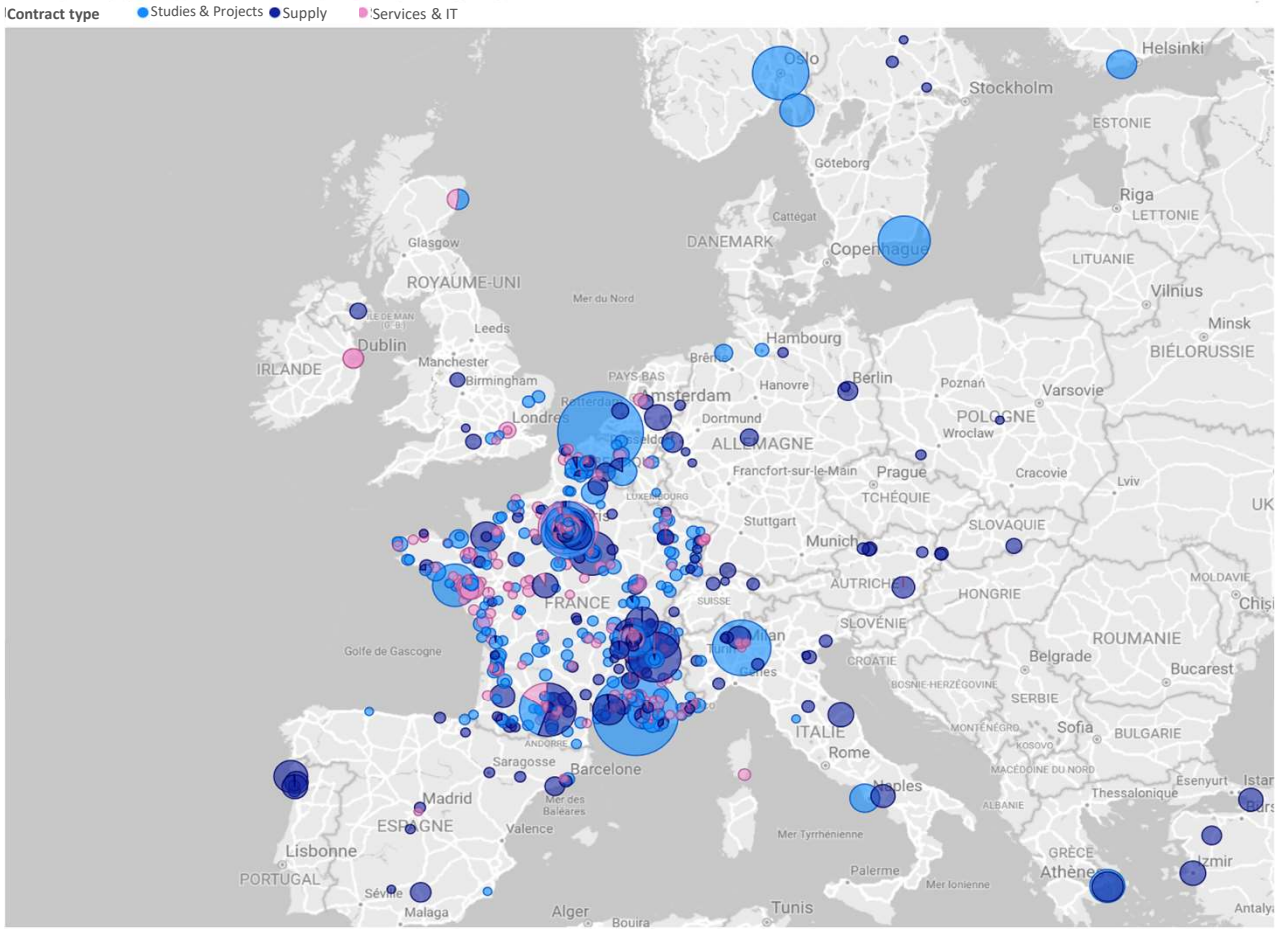


Share of procurement spend in France (by value)

99.7% in Europe, 0.3% outside Europe

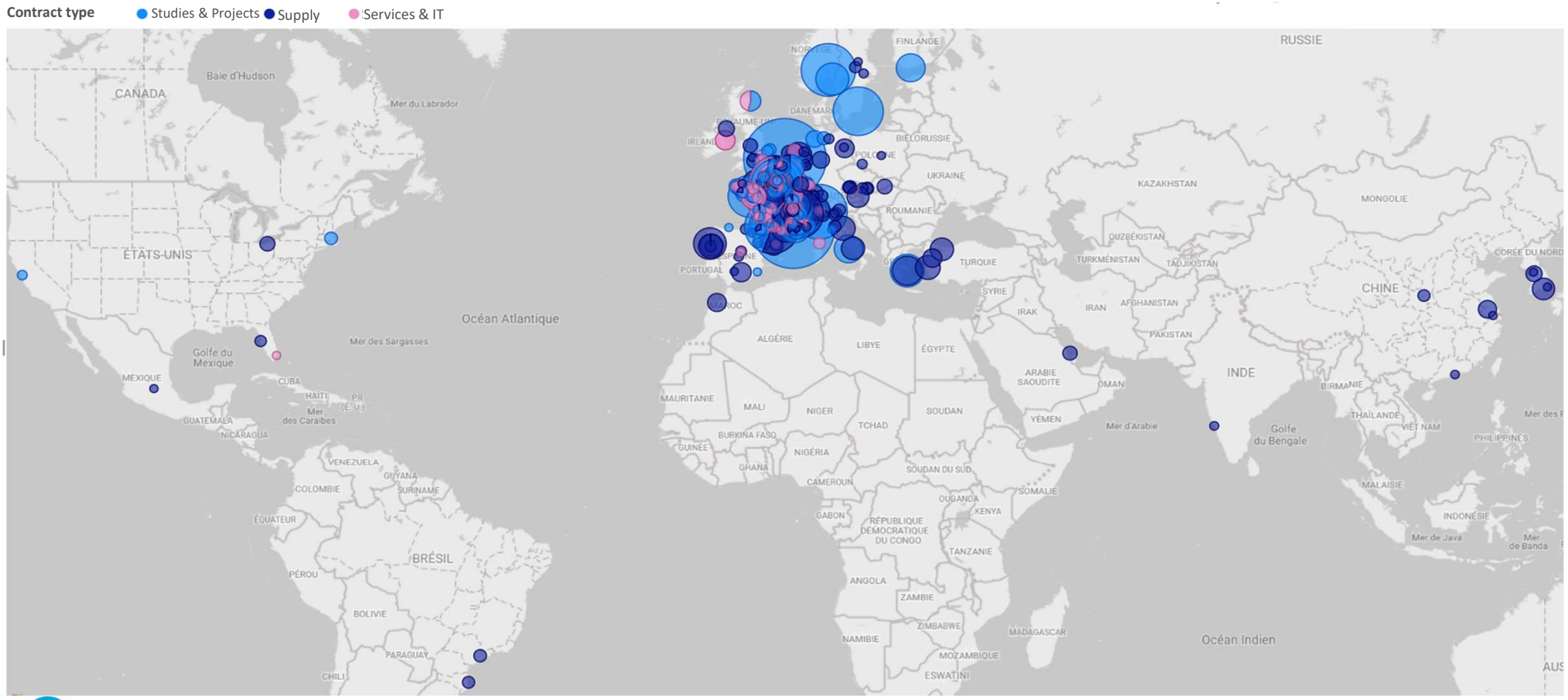
11,200

Active suppliers



Production site mapping – World

PROJECT VERSION



Main renewed tenders

PROVIDING YOU WITH VISIBILITY

PURCHASING SEGMENT	NUMBER OF CONTRACTS	ESTIMATED FINANCIAL VOLUME	DISTRIBUTION OF CONTRACTS	THE MOST SIGNIFICANT FRAMEWORK CONTRACTS
I Studies	16	~€3.0 billion		➢ Studies and installation of converter stations ➢ Line studies ➢ Studies & compliance upgrades for remote pits ➢ Enterprise architecture support services ➢ Background studies ➢ Project management for PSEM buildings ➢ Overhead cable diagnostics
II Works	42	~€7.6 billion		➢ MCPO 3 framework contract ➢ Offshore cables ➢ Special foundations ➢ Converter station maintenance ➢ Earthworks & platforms ➢ Trenchless crossings ➢ Maintenance of green spaces around substations ➢ Removal of oil-filled underground lines ➢ Archaeological excavations
III Supplies	26	~€0.5 billion		➢ Supply of industrialised buildings ➢ R#SPACE – IED equipment supply ➢ Supply of series reactors ➢ Supply of a neutral-point transformer ➢ Supply of overhead power lines ➢ Supply of metering containers

The data presented reflects the information available to date. It is provided for informational purposes only and is not legally binding.

The main call for tenders between now and the end of 2028

PROVIDING YOU WITH VISIBILITY

PURCHASING SEGMENT	NUMBER OF CONTRACTS	ESTIMATED FINANCIAL VOLUME	DISTRIBUTION OF CONTRACTS	THE MOST SIGNIFICANT FRAMEWORK CONTRACTS
I Studies	13	~€0.2 billion		➢ Owner's engineer services for engineering ➢ Project management for lines ➢ Diagnostics / inspections of LA & substation painting works ➢ AEU/ CSPS ➢ Local regulatory monitoring
II Works	45	~€0.5 billion		➢ Power transformer maintenance ➢ Trenchless crossings in various regions ➢ Construction of GIS buildings ➢ Inerting ➢ Platforms & fencing for various substations ➢ Earthworks for various substations
III Supplies	19	~€3.5 billion		➢ Supply of underground power lines ➢ Supply of oil-filled shunt reactor coils ➢ Supply of power transformers ➢ Supply of instrument transformers ➢ Supply of glass and composite insulators ➢ Supply of UA panels and auxiliary protection cabinets

The data presented reflects the information available to date. It is provided for informational purposes only and is not legally binding.

Structuring an industrial ecosystem for network services and equipment also involves creating an industry association: FIERE

SIX MAIN MISSIONS OF FIERE (ASSOCIATION GOVERNED BY THE FRENCH 1901 LAW)

- **Accelerate the electrification of end uses and reindustrialisation** by facilitating low-carbon industrial projects: **implement ambitious investment programmes**
- **Strengthen industrial sovereignty**: support the manufacture in France and Europe of **the equipment required for our networks**
- **Secure critical supplies of metals and materials**: develop recycling and reuse of critical metals
- **Support skills development**: facilitate the recruitment of 10,000 people per year into the sector's professions
- **Take action for the environment and society**: deploy a CSR roadmap across the industry
- **Deploy best Health & Safety practices** across the sector.

Association governed by the French 1901 law

Created in June 2025

1,600 companies in France

100,000 jobs

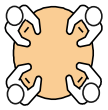
RTE's commitments and actions must be backed up by action if we are to succeed in scaling up

Building a long-term relationship with RTE



Commit to mitigating supply chain risks:

- ✓ Controlling the risks within your cascading supply chains
- ✓ Sharing information with RTE to improve knowledge of the global value chain (particularly by de-risking tier-2, tier-3 and beyond levels)
- ✓ Ensure quality execution in accordance with contractual requirements, in terms of quality, safety, schedule and cost control.



Mobilise to continue investing in equipment and human resources:

- ✓ Recruitment and training to successfully scale up by 2030
- ✓ Investment in your production tools
- ✓ Contributing to the reindustrialisation of France and Europe



Creating a long-term relationship with RTE:

- ✓ Help us maintain sustainable economic performance
- ✓ Loyalty: As the French public transmission system operator, RTE must honour its commitments: quality, deadlines, real security of generation slots
- ✓ Think of our relationship as a long-term one, and not a one-off

Questions?

Thank you for your attention - Satisfaction survey

RTE – Network Investment
Outlook – 2026 edition

Give us feedback!

Your day-to-day contacts

SDDR

- **Thomas Veyrenc** – Member of the Management Board – Managing Director of the Finance, Purchasing and Risks Division
- **Chloé LATOUR** – Director of Strategy, Planning and Regulation

Land Projects Directorate *(DPT)*

- **David Vauleon** – Head of the Onshore Projects Department
- **Gwenaëlle Bongiovanni** - Deputy Director of the Land Projects Directorate
- **Xavier Waymel** – Director of the Substations Department
- **Eric Marseille** – Director of the Lines Department

Offshore Projects & Interconnections Directorate *(DPMI)*

- **Khalid Abdallaoui** – – Director of the Maritime Projects and Interconnections Department
- **Anne-Laure Gadeau** – Director of the offshore network programme
- **Ludivine Mellier** – Director of the interconnections programme
- **Gro de Saint Martin** – Strategy & Development Director

Technical Department *(DT)*

- **Céline Kessler** – Director of the Technical Department
- **Jean-Michel Prost**– Director of the Lines Department
- **Arnaud Pichon** – Director of the Local Protection and Control Department
- **Philippe Mauras** – Director of the Substations Department

Procurement & Supply Chain

- **Gilles Etheimer** – Director of the Purchasing & Supply Chain Department
- **Malika Kerkar** – Deputy Director of the Purchasing & Supply Chain Department
- **Emilie Thiollet** – Head of Onshore Network Purchasing Department
- **Mathieu Chupin** – Head of Offshore Network Purchasing and Interconnections Department
- **Bruno-Yves Martin** – Head of the Logistics & Supplier Quality Division

Network investment outlook for French electricity transmission network

2026 edition

Thank you for your participation!