

Purchasing expenditure

658 M€



purchases from small and medium enterprises (SME)

75 %



CAPEX portion of expenses



Land transport network

57% for construction/maintenance work, 28% for the supply of equipment and 15% for engineering studies.



Sea transport network

80% for construction/maintenance work, 10% for the supply of equipment and 10% for engineering studies.



IT

70% for consulting services, 12% for software licensing contracts, and 8% for the supply of equipment.



Corporate

16% for management support, 10% for insurance, followed by purchases of tools/equipment, research and development, and so on.



Property

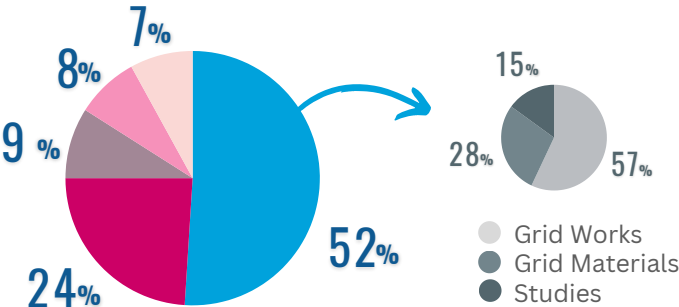
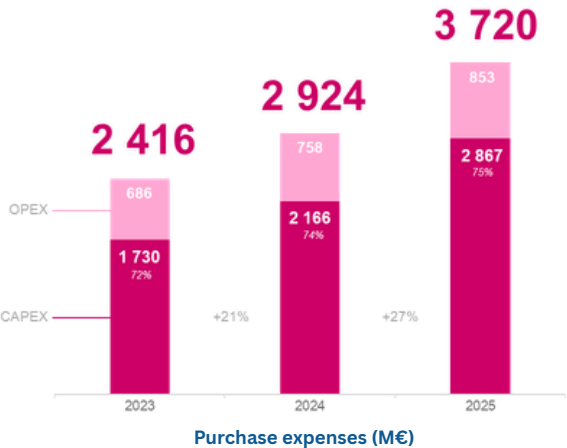
Building services and construction work, property occupancy costs...

- 1 930 M€ Land transport network
- 881 M€ Sea transport network
- 331 M€ IT
- 295 M€ Corporate
- 283 M€ Property



Evolution 2023-2024-2025

PURCHASING 2025
Highlights



Indicators

86 %

Notified contracts with an Environmental Commitment ≥10%



“Supplier Relations & Responsible Procurement” has been renewed for the second time

4,5 M€



Protected sector (M€)

87 %

Share of purchases in France

99,7 %

Share of purchases in Europe

99,5 %

competitive bidding rate by amount

2 930

Active contracts